



Recursion.

# Earnings 1Q26

MAY 6, 2026

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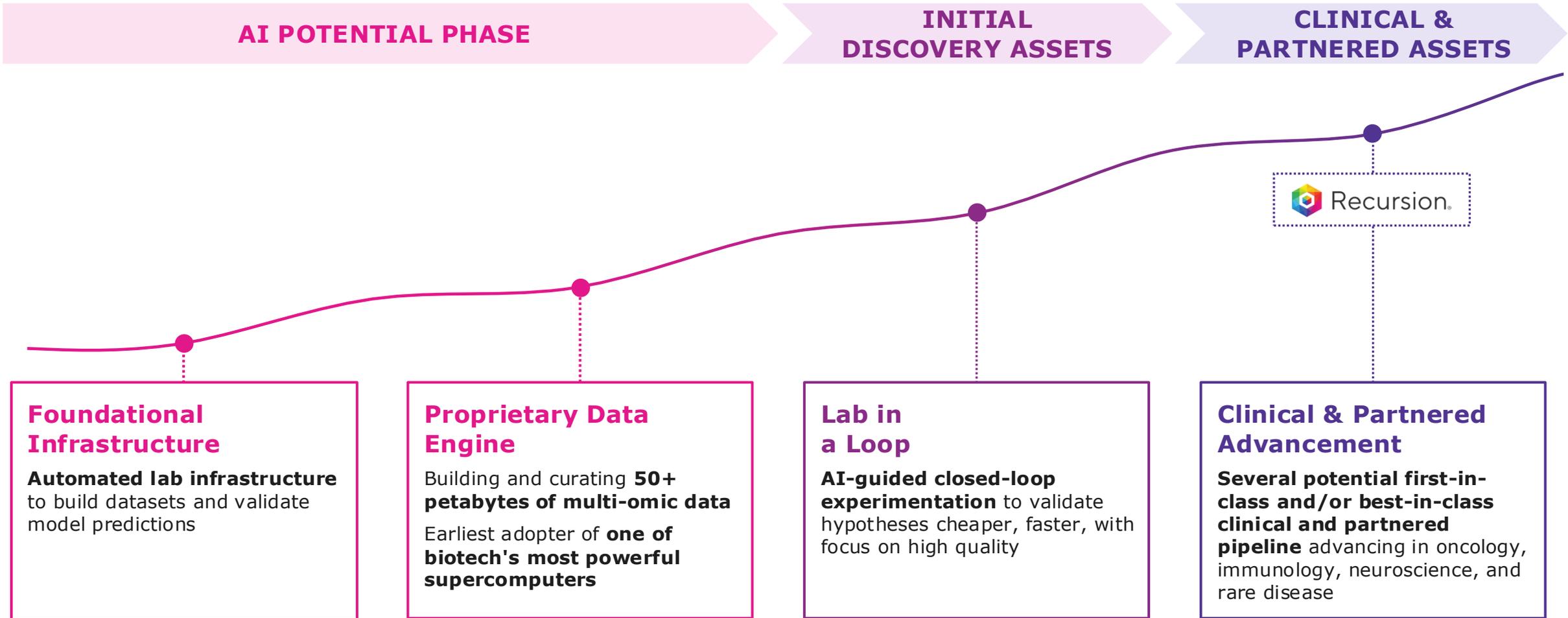
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# Our journey: Turning Recursion's foundation into proof with clinical and partnered programs



# Recursion today: Delivering proof with a scalable, repeatable product engine

## CLINICAL PROOF ESTABLISHED

REC-4881 for FAP demonstrates **first clinical proof-of-concept** with promising efficacy and durability

## MULTIPLE SHOTS ON GOAL

**5 wholly-owned programs** with defined inflection points over the next 12–18 months

## PROVEN PARTNER MODEL

**>\$500M** in partner inflows and **10+ milestones delivered**, validating the AI engine's ability to generate novel targets and molecules

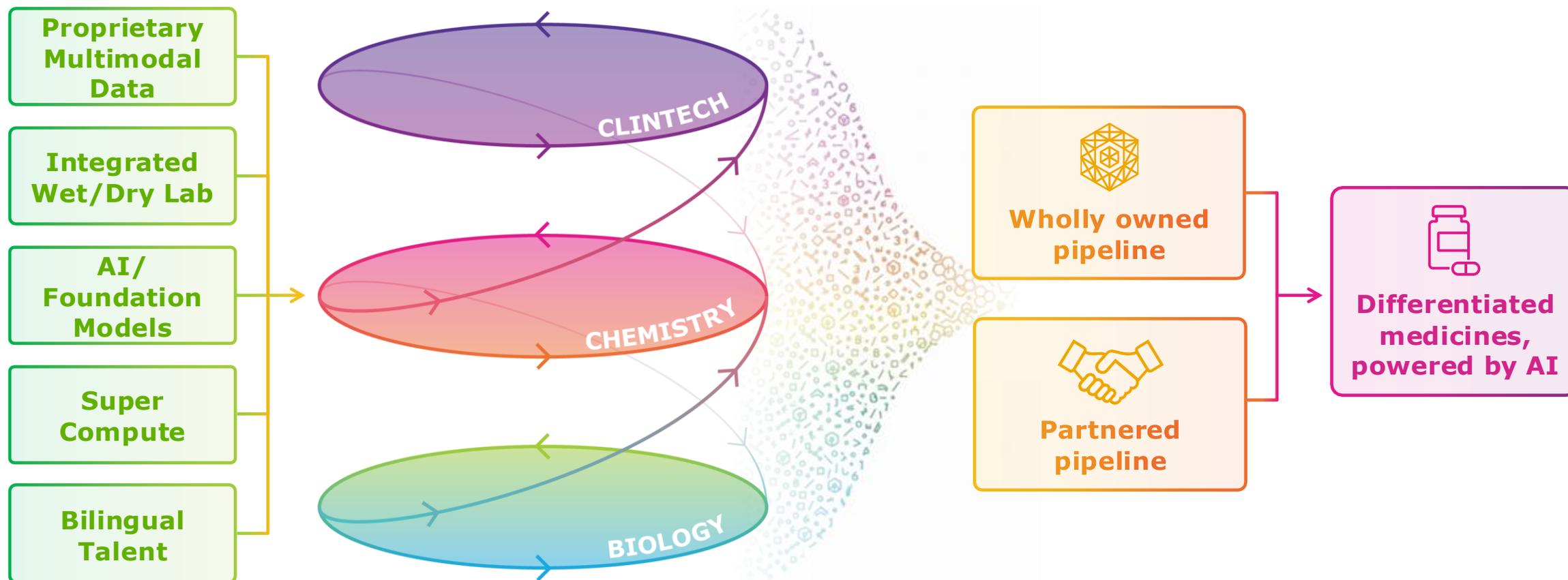
## AI-NATIVE PRODUCT ENGINE BUILT FOR REPEATABILITY

**End-to-end engine:** biology → chemistry → clinical  
Powered by **extensive proprietary data & lab-in-a-loop**

## DISCIPLINED CAPITAL ALLOCATION

**Cash runway extends** into early 2028  
**30% reduction** in cash operating expenses<sup>1</sup> YoY

# Our focus: Advancing internal and partnered pipeline by translating our AI-native product engine into therapeutic impact



*Vertically integrated, AI-native product engine*

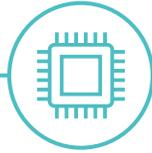
# Three strategic pillars driving the transition from proof to products



# 1

## **Translating proof to products**

Translate deep pipeline learnings into approved, revenue-generating medicines



# 2

## **Scaling a differentiated AI-native product engine**

Advance a proprietary, compounding AI capability — where every experiment makes the system smarter and the moat wider



# 3

## **Pairing bold ambition with disciplined execution**

Pairing focused innovation with rigorous capital allocation, execution, and measurable milestones that build towards our goal of medicines for patients

# Wholly owned pipeline: A differentiated, platform-derived pipeline with clear catalysts and disciplined decision points

	Disease Indication(s)	Total Addressable Market <sup>1</sup>	Late Discovery	Preclinical	Phase 1/2	Phase 3	Differentiation
<b>REC-4881</b> MEK1/2	Familial adenomatous polyposis (FAP)	>50,000					<ul style="list-style-type: none"> <li>Targets underlying APC biology; rapid, durable polyp reductions with class-consistent safety</li> </ul>
<b>REC-617</b> CDK7	Advanced solid tumors	~150,000					<ul style="list-style-type: none"> <li>Designed for improved therapeutic window via high selectivity and shorter half-life</li> </ul>
<b>REC-1245</b> RBM39	Solid tumors & lymphoma <sup>2</sup>	>100,000					<ul style="list-style-type: none"> <li>Platform-derived novel target; potential first-in-class degrader targeting DNA repair vulnerabilities in resistant tumors</li> </ul>
<b>REC-3565</b> MALT1	B-cell malignancies	~41,000					<ul style="list-style-type: none"> <li>Designed to mitigate hyperbilirubinemia and enable combination therapy</li> </ul>
<b>REC-4539</b> LSD1	Solid tumors & hematology oncology	~45,000					<ul style="list-style-type: none"> <li>Designed to lower risk of thrombocytopenia and be brain penetrant to address CNS metastases</li> </ul>
<b>REC-7735</b> PI3Kα H1047R	Solid tumors	>21,000					<ul style="list-style-type: none"> <li>Highly mutant-selective PI3Kα designed to reduce hyperglycemia, discontinuations, and expand patient population</li> </ul>
<b>REC-102</b> ENPP1	Hypophosphatasia (HPP)	>7,800					<ul style="list-style-type: none"> <li>Potential first oral therapy to restore bone mineralization (offering alternative to injectables)</li> </ul>

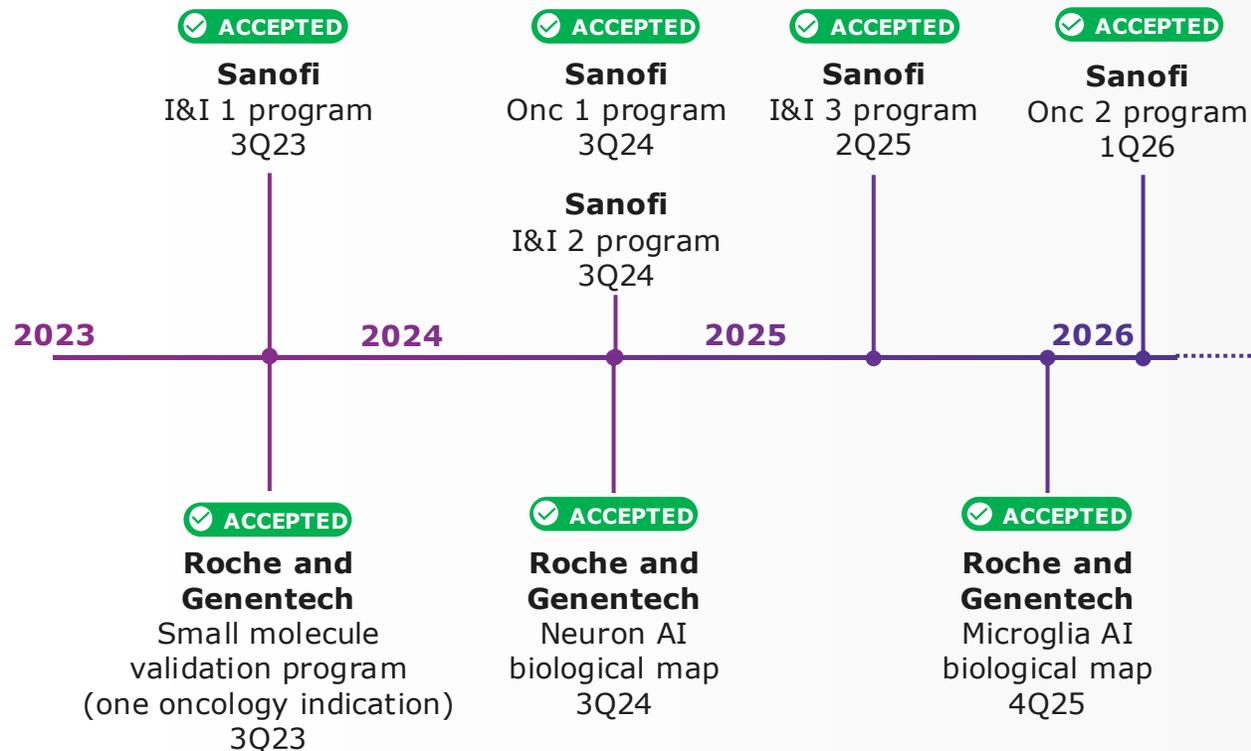
# Wholly owned pipeline: A differentiated, platform-derived pipeline with clear catalysts and disciplined decision points

	Disease Indication(s)	Total Addressable Market <sup>1</sup>	Late Discovery	Preclinical	Phase 1/2	Phase 3	Recent Progress & Next Steps
<b>REC-4881</b> MEK1/2	Familial adenomatous polyposis (FAP)	>50,000					✓ <b>Regulatory engagement underway to define registrational path; update 2H26</b>
<b>REC-617</b> CDK7	Advanced solid tumors	~150,000					On track – early combo data expected 1H27
<b>REC-1245</b> RBM39	Solid tumors & lymphoma <sup>2</sup>	>100,000					✓ <b>Early clinical data - well-tolerated with no DLTs to date and dose dependent PK; update 2H26</b>
<b>REC-3565</b> MALT1	B-cell malignancies	~41,000					On track – mono data expected 1H27
<b>REC-4539</b> LSD1	Solid tumors & hematology oncology	~45,000					✓ <b>First patient dosed; Ph 1 dose escalation underway; mono data in 2H27</b>
<b>REC-7735</b> PI3Kα H1047R	Solid tumors	>21,000					On track – IND enabling go/no-go in 2H26
<b>REC-102</b> ENPP1	Hypophosphatasia (HPP)	>7,800					On track – IND enabling go/no-go in 2H26

**5+ programs** across oncology and rare disease, each with near-term read-outs and go/no go decision points

# Partnered pipeline: Delivering AI-firsts with partners on a robust & diverse joint portfolio of programs

## Select progress-based milestones achieved:



## 12-month outlook:

**Sanofi:** Potential for Recursion AI-driven molecules for **difficult and diverse protein targets** in I&I to **reach development candidate**

**Roche & Genentech:** Translating AI-driven insights into **novel biology and potential first-in-class programs**

# Vicki Goodman, M.D. appointed as Recursion CMO

- **Seasoned Physician Executive:** More than two decades of experience in oncology drug development and medical leadership, across *Merck*, *Bristol Myers Squibb*, *GlaxoSmithKline*, *Exelixis*, and *Mural Oncology*
- **Strategic Clinical Leadership:** Former CMO and EVP; oversaw early- to late-stage clinical development, regulatory affairs, and biometrics across multi-asset pipelines
- **Proven Track Record:** Development of *KEYTRUDA*® (pembrolizumab) (Merck), *OPDIVO*® (nivolumab) and *YERVOY*® (ipilimumab) (BMS), and guided *dabrafenib* (GSK) from early clinical expansion through regulatory approval
- **Regulatory Insight:** Strategic background as a former *Medical Officer at the U.S. Food and Drug Administration (FDA)*
- **Clinical Foundation:** M.D. from Albert Einstein College of Medicine; clinical training in internal medicine and *hematology/oncology* at the University of Michigan

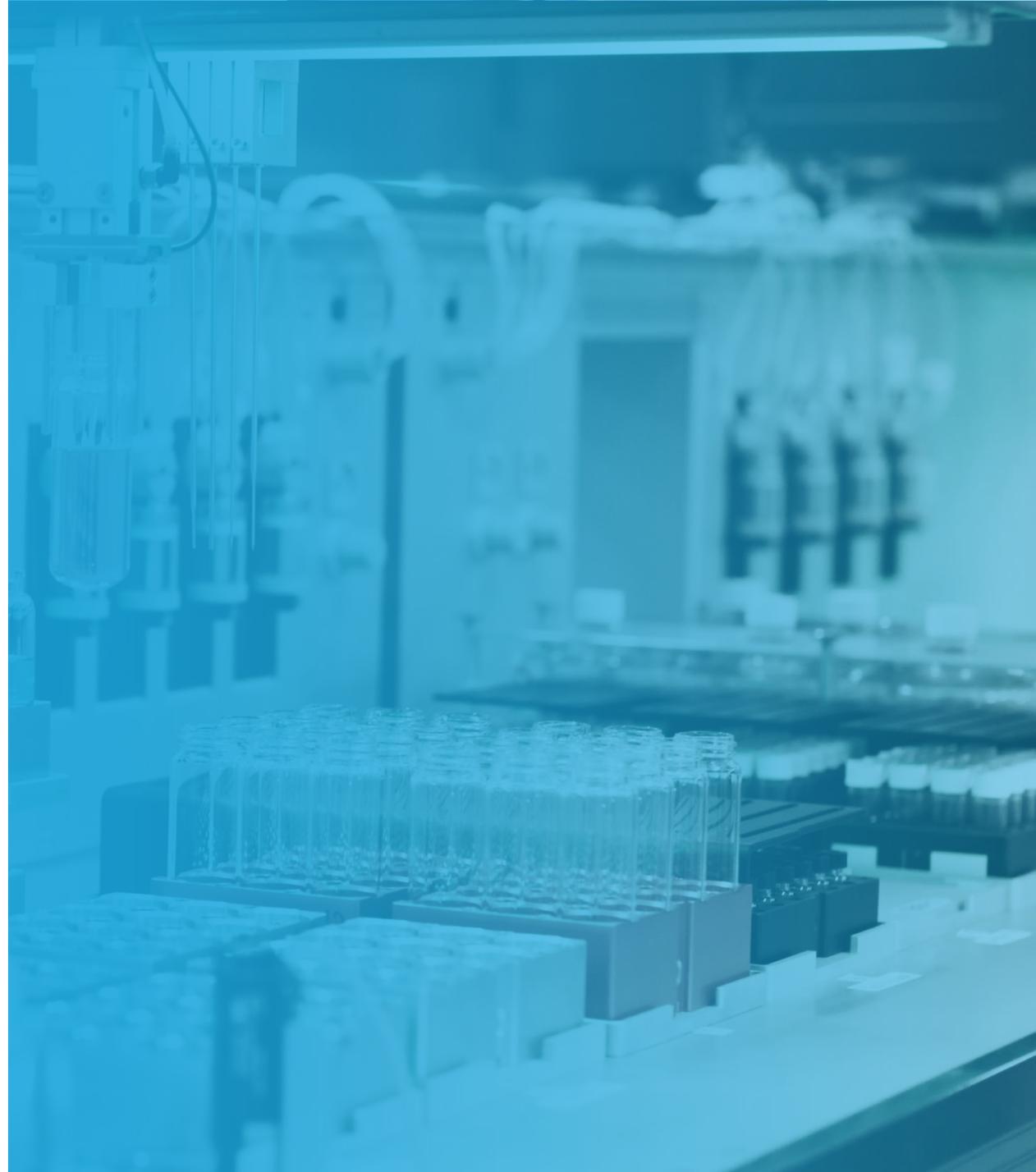


*"I look forward to working with Najat, the leadership team, and the broader organization to advance the pipeline, support smart and disciplined development decisions, and help bring impactful new therapies to patients."*



Translating proof to products

# REC-1245



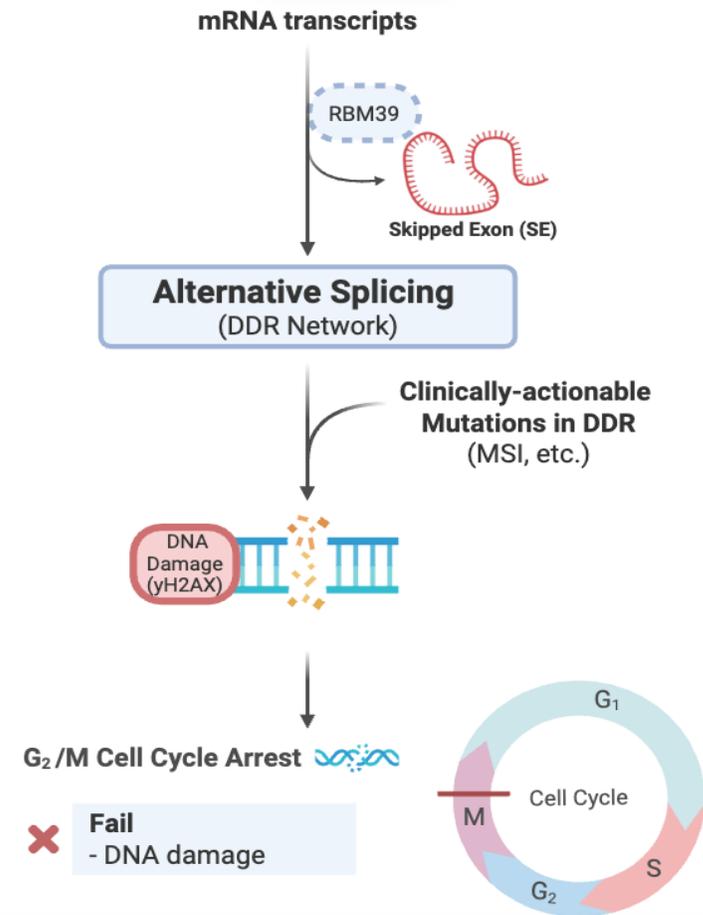
# RBM39 Degradator: Selective degradation of RBM39 impairs splicing, compromising DDR pathways and transcriptional regulation

## Biological Rationale

- **RBM39 is a splicing factor essential for DDR network** and a c-Jun/ER/PR transcriptional coactivator
- **Overexpression of RBM39** in many solid tumors is **linked to poor survival**, highlighting it as a **key cancer driver**<sup>1</sup>
- REC-1245-induced RBM39 degradation leads to **DNA damage and cell death** in several genetic backgrounds / tumor types such as those w/ DDR deficiency

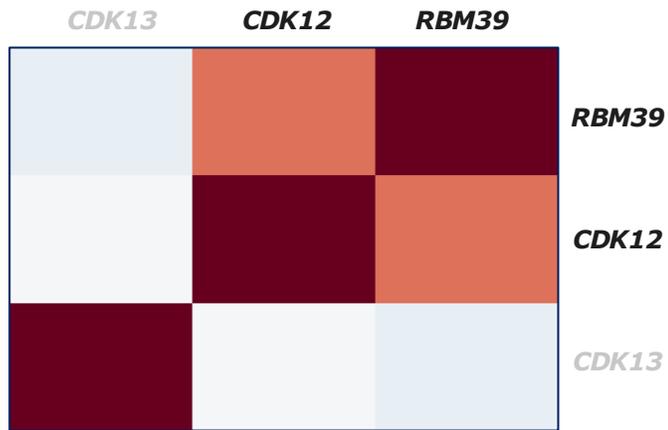
## REC-1245 Opportunity

- REC-1245 is a **highly potent, first-in-class RBM39 degrader**
- **>100,000** addressable patients across US & EU5 - **solid tumor indications and lymphoma**<sup>2</sup>
- **Currently no RBM39 degraders approved by the FDA**



# REC-1245: Novel platform derived insight to unlocking comprehensive genomic instability vulnerabilities

## Recursion OS Insight

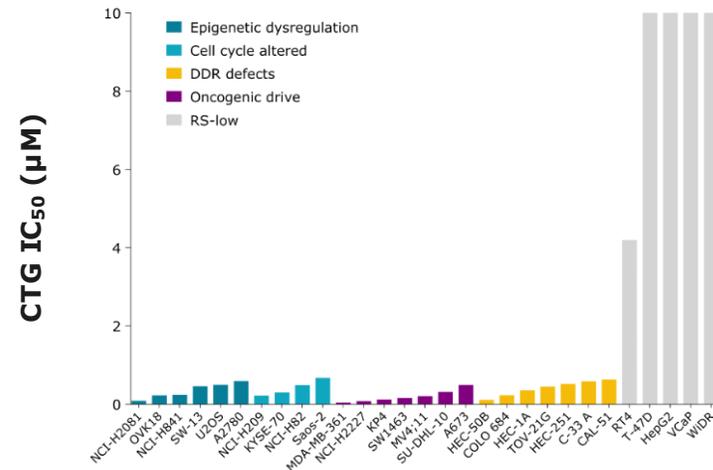


### Platform-derived novel target and degrader

- RBM39 loss phenocopies CDK12 deficiency
- RBM39 degrader: advanced from **204 compounds to candidate in 18 months**
- Translates phenomic insight into mechanism, with **rapid and potent RBM39 degradation in human PBMCs within 24 hours**<sup>1</sup>

## Preclinical Insight

### In vitro: Cell viability with REC-1245<sup>2</sup>

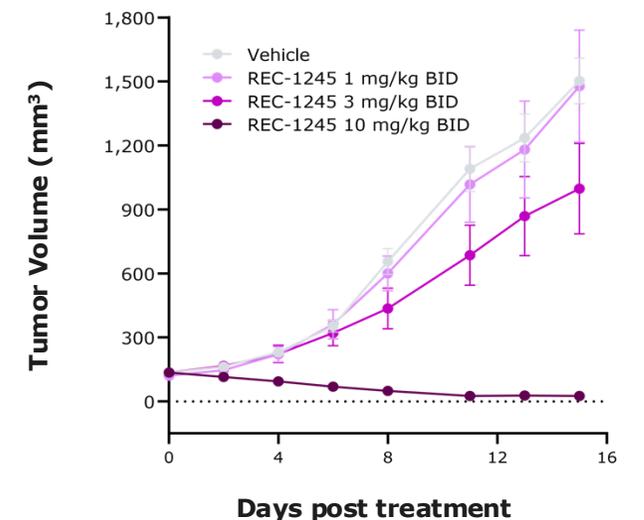


### Potential REC-1245 sensitivity based on genomic instability

- Emerging preclinical data uncover **replication stress and DNA repair vulnerability** as potential signatures for REC-1245 sensitivity

## Preclinical Data

### Ovarian CDX Model: OVK18 (MSI-H)



### REC-1245 induces significant tumor regressions in an ovarian CDX

- Model driven by elevated replication stress

# Phase 1 Dose Escalation Update: Early data from monotherapy dose escalation with REC-1245

## Key inclusion criteria

- **Unresectable, locally recurrent, or metastatic select solid tumors or select relapsed/refractory lymphoma**
- Progressed following, or intolerant to, available SoC treatments

ALL PATIENTS	N=16
<b>Age (median)</b>	<b>65</b>
Range	57-77
<b>Advanced solid tumors</b>	<b>16</b>
<b>Tumor biomarker</b>	
MSI-H and/or dMMR	7
MSS	9
<b>Prior systemic therapy lines (median)</b>	<b>4.5</b>

## Ph 1A Monotherapy Dose-Escalation

*Continuous once-daily dosing summary*

*Additional dose levels enrolling*



## Primary objective

- PK and safety

## Secondary objective

- Anti-tumor activity

→ **ClinTech:** Ongoing RWE efficacy contextualization leveraging high-fidelity longitudinal EHR and claims data

# Preliminary Safety Data: REC-1245 well-tolerated with no DLTs across all evaluated doses to date

Treatment-Related Adverse Event (TRAE)	
	Patients (n=16)
Patients with <b>Any TRAE</b>	<b>10 (62.5%)</b>
Grade 1-2	9 (56.3%)
Grade 3	1 (6.2%)
Grade 4-5	0 (0.0%)

## Preliminary safety and tolerability summary

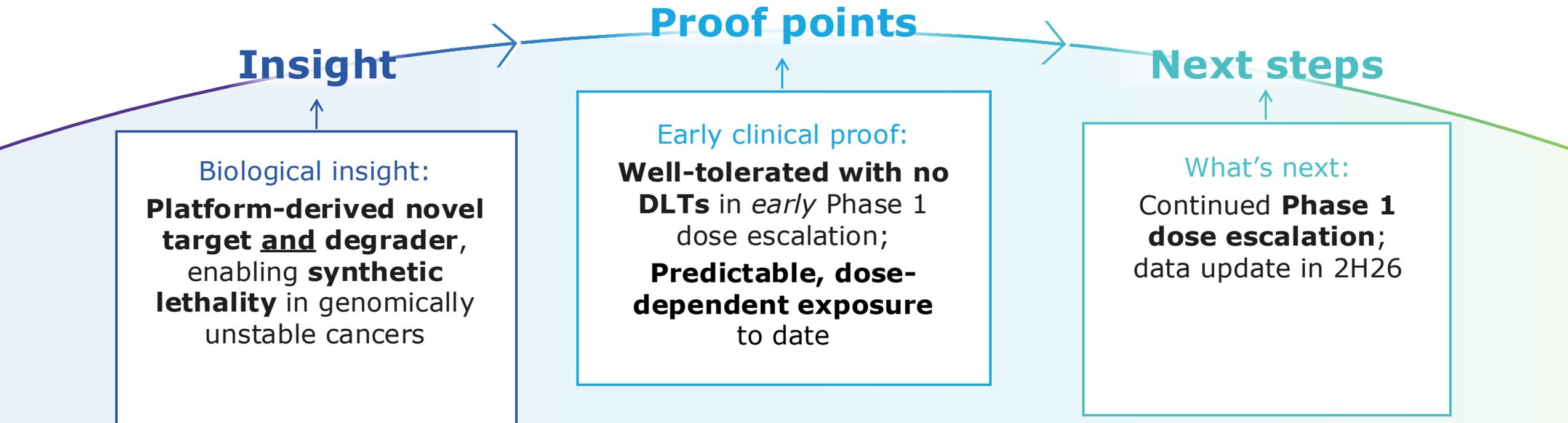
- REC-1245 was **well-tolerated**
- **No DLTs reported** across evaluated doses to date
- **No serious TRAE** was reported
- **90%+ of TRAEs were Grade 1 or 2**
  - Most common GI-related: constipation (12.5%, n=2), nausea (12.5%, n=2), vomiting (12.5%, n=2)
  - Most common non-GI related: fatigue (18.8%, n=3)
- 6.2% (n=1) of patients experienced Grade 3 nausea and vomiting

# Preliminary PK/PD summary

Early data suggests  
REC-1245 has  
**predictable, dose  
dependent  
exposure**

- **Predictable, dose-dependent exposure** across evaluated patients to date
- **PK is supportive of QD dosing** and exposures continue to increase with dose
- Expect to **achieve exposures consistent with tumor regression** in mice **within the next two dose levels**
- Pharmacodynamic assessments demonstrate **target engagement**

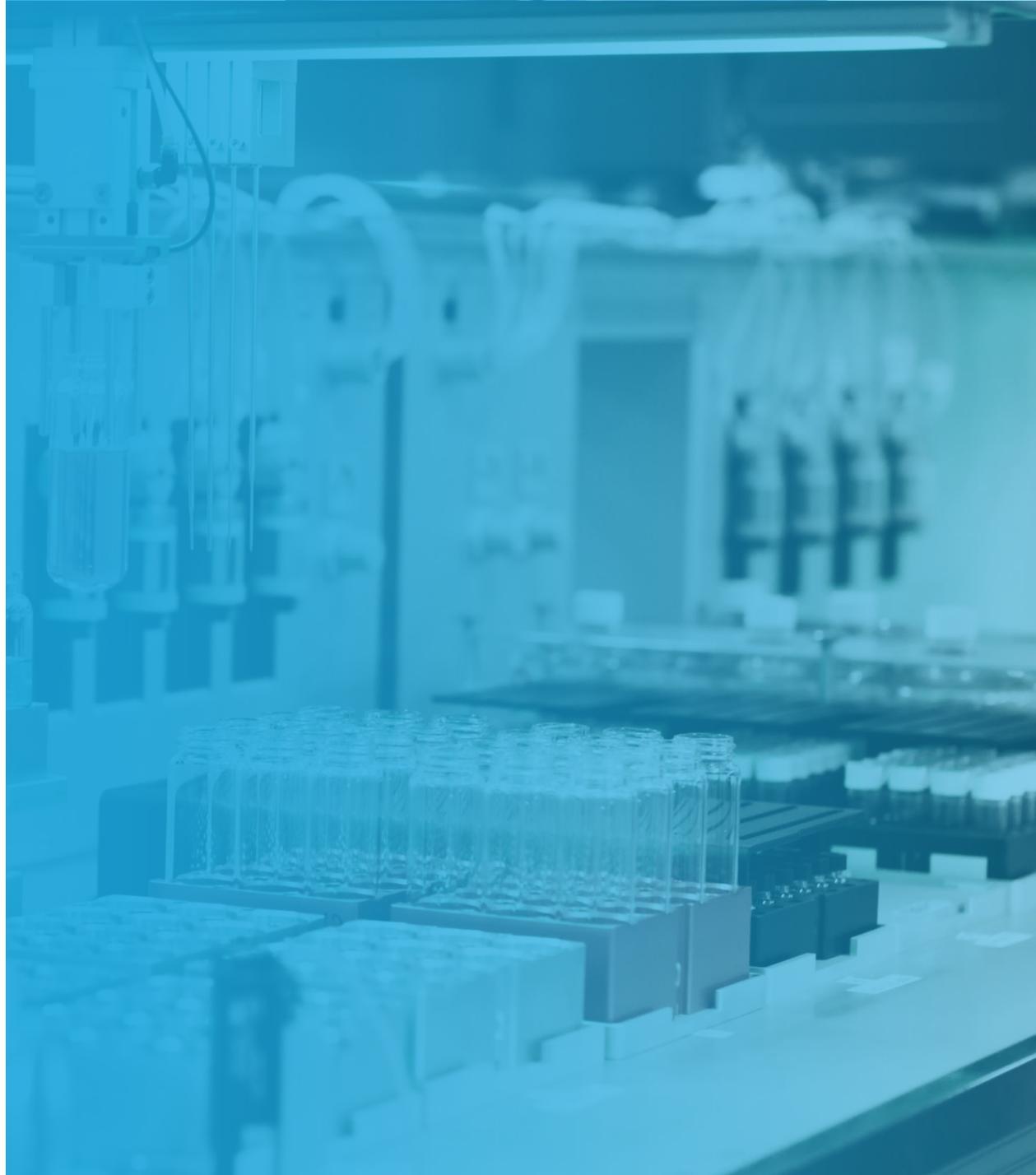
# REC-1245 (RBM39): Insight → early proof → next steps





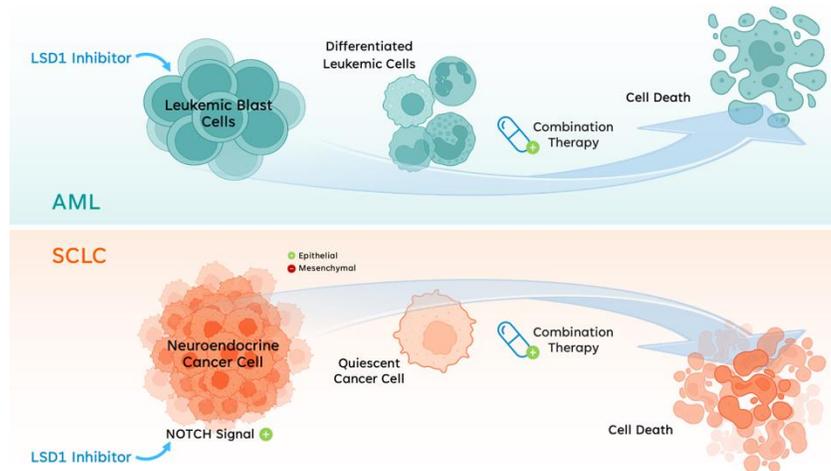
Translating proof to products

# REC-4539



# LSD1i: Promising oncology target historically blocked by class-limiting on-target toxicity and poor CNS exposure

- Overexpression of LSD1, a pivotal epigenetic master regulator, promotes **tumor progression and immune evasion**
- Potential to **address high-impact indications** by targeting LSD1, where current therapies often fall short
  - E.g., small cell lung cancer (SCLC) and acute myeloid leukemia (AML)
- Opportunity to address **~45,000 patients** with treatable ES-SCLC in US+EU5 currently with **limited treatment options** post-progression



## Challenges

### Prior LSD1 inhibitors have had safety liabilities and limited CNS penetrance:

- On-target, dose-limiting thrombocytopenia linked to irreversible MOAs and long half lives
- Limited brain penetrance impacting >50% of SCLC patients who develop brain metastases

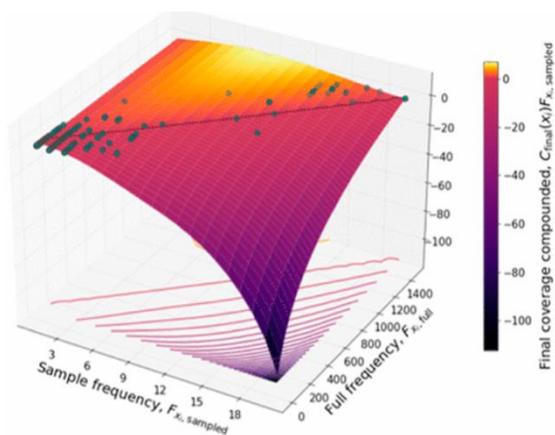
## Opportunity

### Overcome the **treatment-limiting clinical toxicity** observed with prior LSD1 inhibitors, **improving safety & maximizing efficacy**:

- By combining **reversibility** and **short half-life**
- With **CNS penetrance** to combat metastasis

# REC-4539: AI-enabled precision design to overcome class-limiting toxicity issues

## Recursion OS Insight



414 novel compounds to candidate ID

## Precision designed to combine improved safety with CNS penetrance

- Leveraged AL-methods like Coverage Score<sup>1</sup> to select unbiased, information rich hits suitable for rapid multi-parameter optimization to design a unique candidate

## Preclinical Insight

Assay	DC Criteria	Competitor 1	Competitor 2	REC-4539
Brain : Plasma Ratio	>0.5	Major deviation	Major deviation	Meets or exceeds criteria
MDCK-MDR1 Efflux Ratio (Pgp)	<2	Minor deviation	Minor deviation	Meets or exceeds criteria
Predicted Human Half-life	QD dosing	Minor deviation	Minor deviation	Meets or exceeds criteria

■ Meets or exceeds criteria   
 ■ Minor deviation   
 ■ Major deviation

### Development Candidate (DC) Criteria:

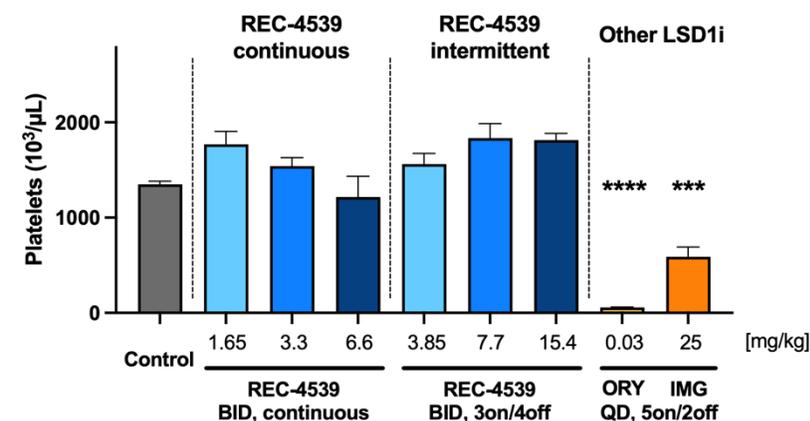
- Brain:plasma ratio:** green >0.5; red <0.5
- MDCK-MDR1 efflux ratio (Pgp):** green <2; yellow >2-<10; red >10
- Predicted half-life:** green <24 hours; yellow 24-48h hours; red >48 hours

## Potential best-in-class LSD1i, with reduced risk of on-target toxicity

- Shorter-predicted human half-life vs competitors plus reversible MOA to manage on-target AEs (e.g. thrombocytopenia)
- Sufficient CNS exposures vs competitors

## Preclinical Data

### SCLC CDX Model: H1417



## REC-4539 has minimal impact on platelets in an SCLC CDX

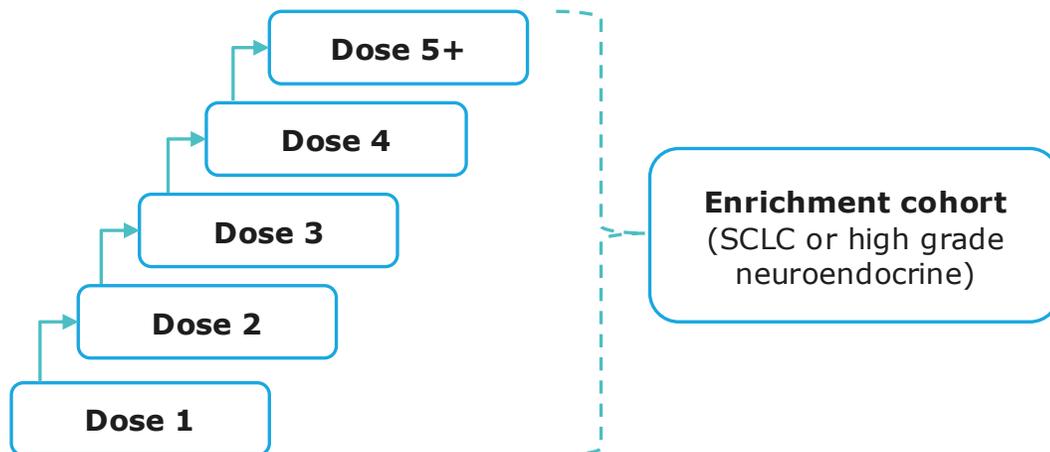
- Well-tolerated, with similar preclinical efficacy to competitors<sup>2</sup>

# FPD in Phase 1 Dose Escalation: ENLYGHT Phase 1 trial in patients with select solid tumors including SCLC

## Phase 1 Dose Escalation

### ENLYGHT patient population; N = ~25

- Patients with solid tumors including SCLC and high grade neuroendocrine or small cell carcinomas non-lung origin<sup>1</sup>

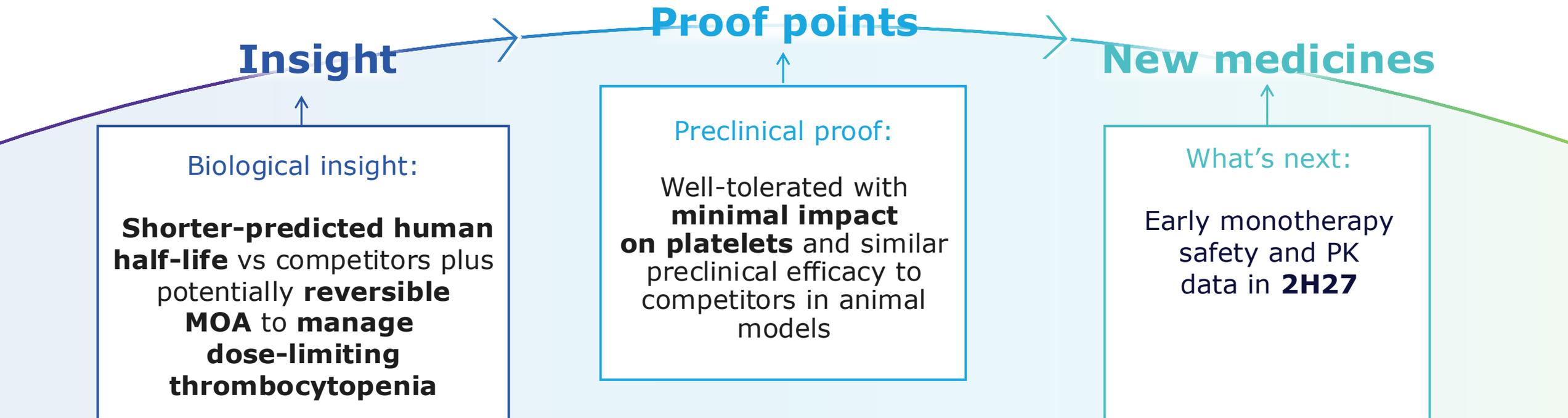


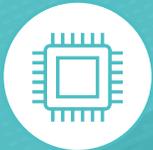
- **Rapid data-driven program go/no-go** based on clinical safety profile observed in solid tumors
- REC-4539 **precision designed to avoid on-target thrombocytopenia** observed with competitor LSD1 inhibitors

## Next steps

- Early safety and PK from monotherapy trial in 2H27

# REC-4539 (LSD1): What's next

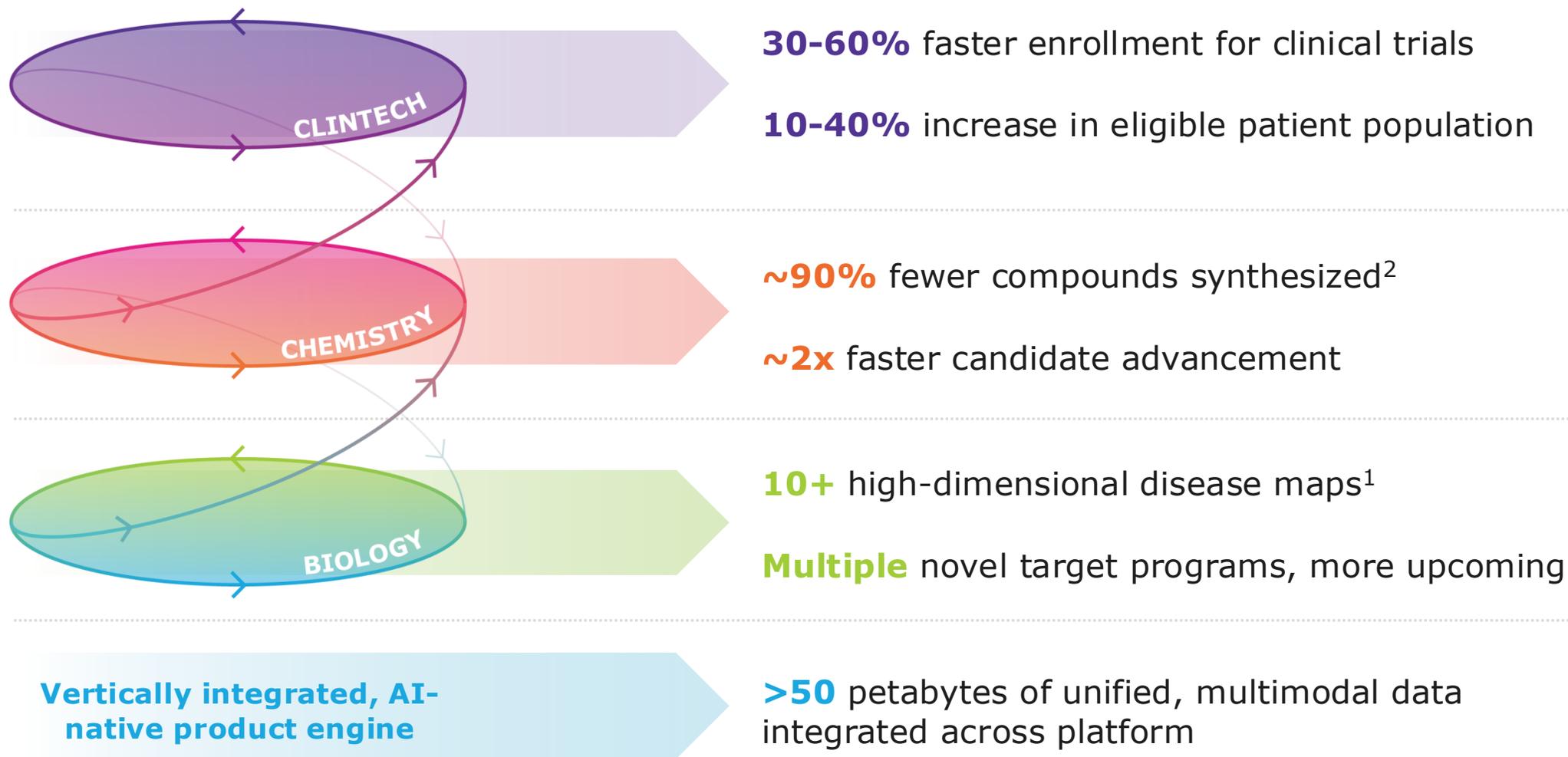




Scaling a differentiated AI-native product engine

# Recursion OS Platform

# AI-native product engine for drug discovery & development

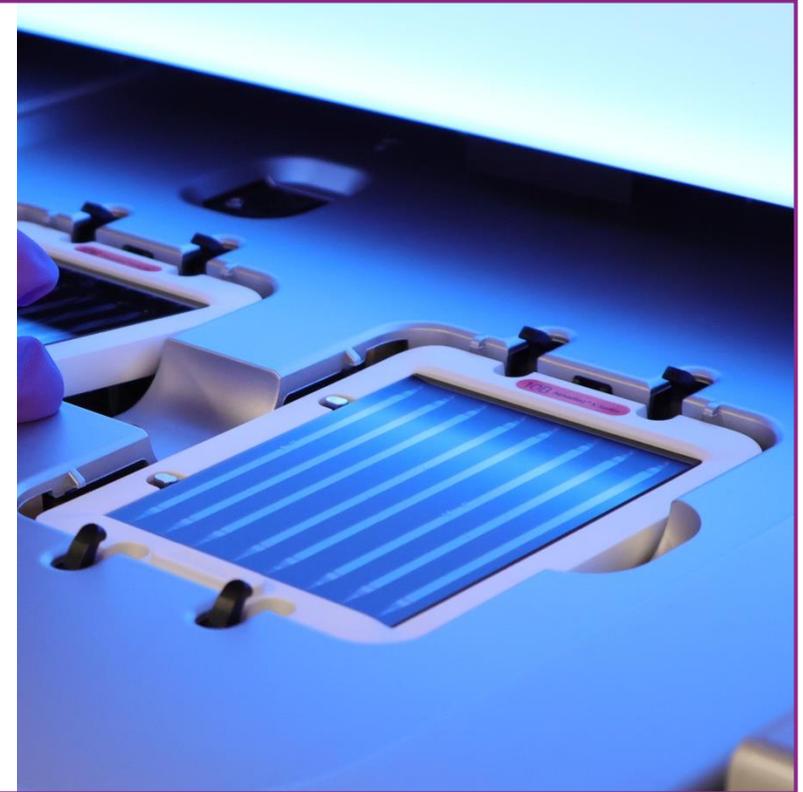


# A scaled, closed-loop data engine for learning human biology

Automated wet lab generates high-quality, perturbation-driven data to power predictive models

**Recursion is a leader in generating perturbational data at scale**

- High content imaging/phenomics and transcriptomics provide a **scalable readout** of cellular state in response to chemical or genetic perturbations
- Linking proprietary perturbative data with patient data creates **rich, large scale multimodal data sets** anchored in disease relevance
- This data engine powers our state-of-the-art models to generate **insights faster** than traditional differential expression approaches

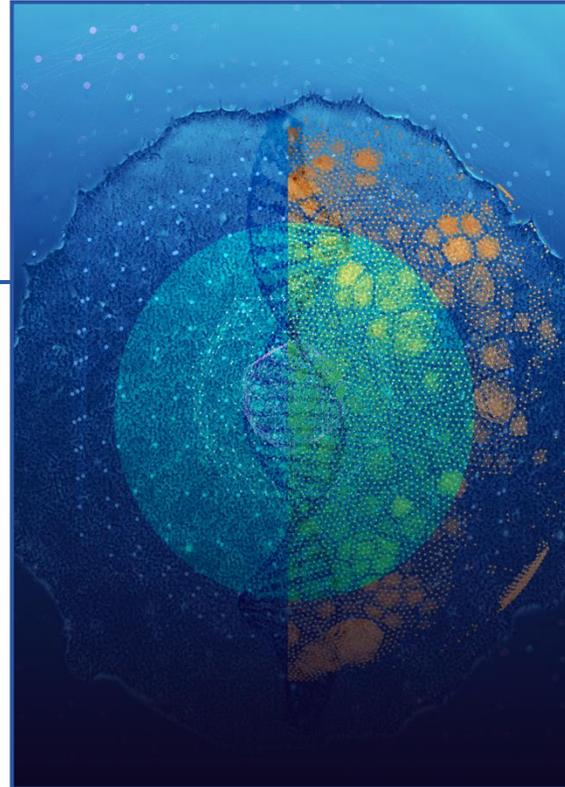


Serves as the foundation for our **AI and data moat**, underpinning models like **TxPert** and **TxFM** to **improve target selection, hit finding, and patient stratification**

# TxPert: Predicting biology before we run the experiment

New model **predicts** transcriptomic readouts for unseen perturbations

TxPert predicts cellular response to unseen perturbations



**Published in *Nature Biotechnology***

**Learns complex biology, moving beyond simple pattern recognition**

- Grounded in biological knowledge graphs, including proprietary perturbation maps

**Generalizes beyond training data**

- SOTA published model in predicting unseen single perturbations; also on combinatorial effects and unseen cell contexts

**Approaching experimental accuracy**

- Predicted experimental results across 3 of 4 standard benchmark cell lines

**Application:** Models like TxPert unlock perturbation space too vast to test experimentally—predicting and prioritizing the right experiments before running them to **improve speed, cost, and probability of success**

# TxFM: A biological foundation model that connects lab and patient biology



Presented at ICLR 2026

TxFM bridges the gap between lab perturbations and patient biology

## State-of-the-art transcriptomics foundation model

### Technical Achievements

- ✓ Removes experimental noise
- ✓ Learns underlying biology at scale (gene and pathway level)
- ✓ Connects experimental perturbations to human disease

### Model Performance

TxFM **outperforms 16 other foundation models** and baselines

Surpasses models trained on datasets **10–100x larger**<sup>1</sup>

**Potential to reduce experimental re-runs**

**Application:** TxFM with potential to unlock deeper biology to enable patient grounded target identification, MoA understanding, patient stratification



Pairing bold ambition with disciplined execution

# Financials

# Cash runway to deliver on upcoming milestones

## 1Q26 expense and cash<sup>1</sup> update

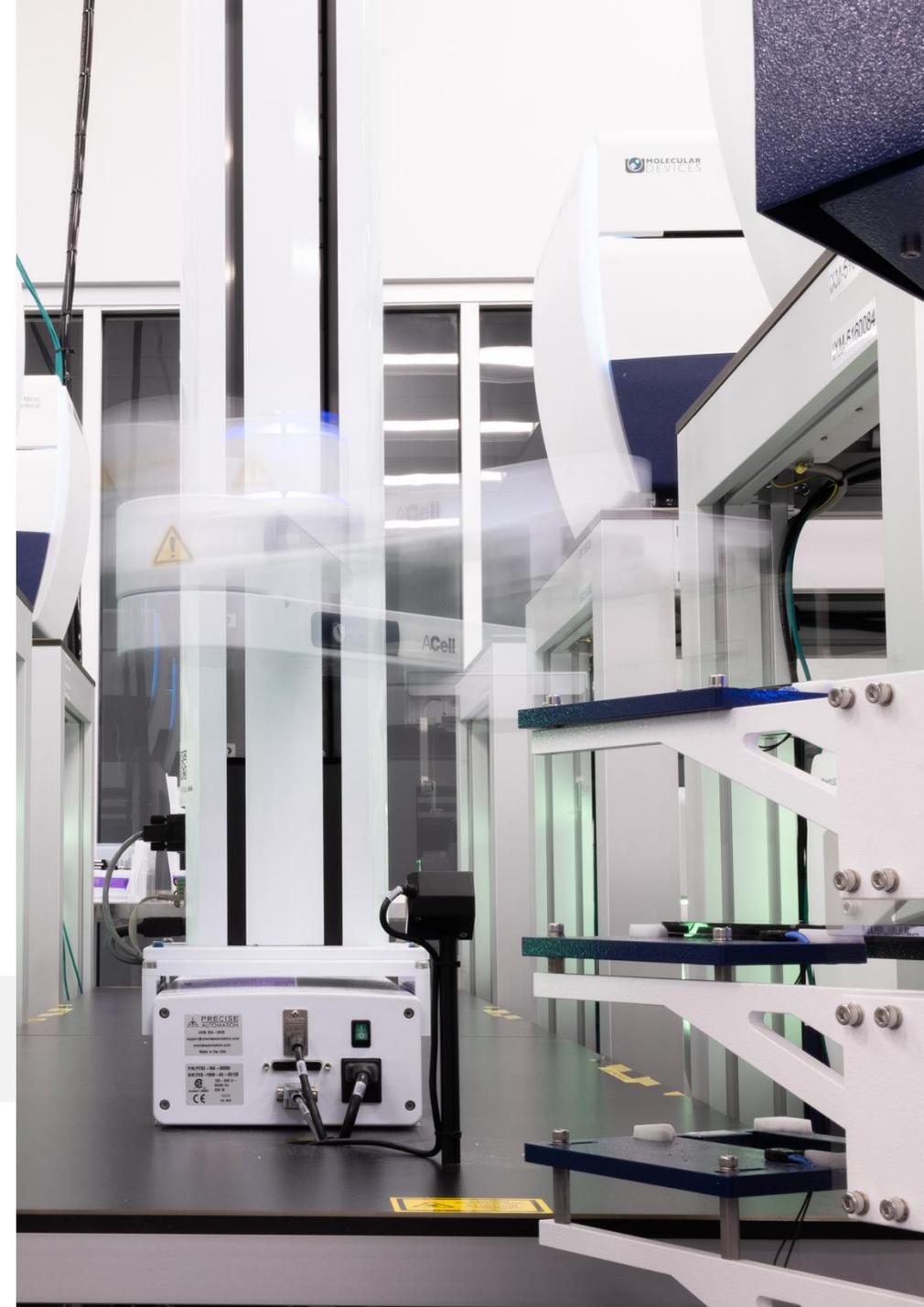
- **~30% reduction in YoY cash opex<sup>2</sup>** to \$85m in 1Q26
- **\$665 million in cash<sup>1</sup>** as of March 31, 2026

## 1Q26 partnership highlights

- **5<sup>th</sup> Sanofi milestone:** \$4M for a lead series in a potential first-in-class oncology program

Reiterating **2026 cash opex guidance of <\$390m**

Expected **cash runway into early 2028,**  
without additional financing

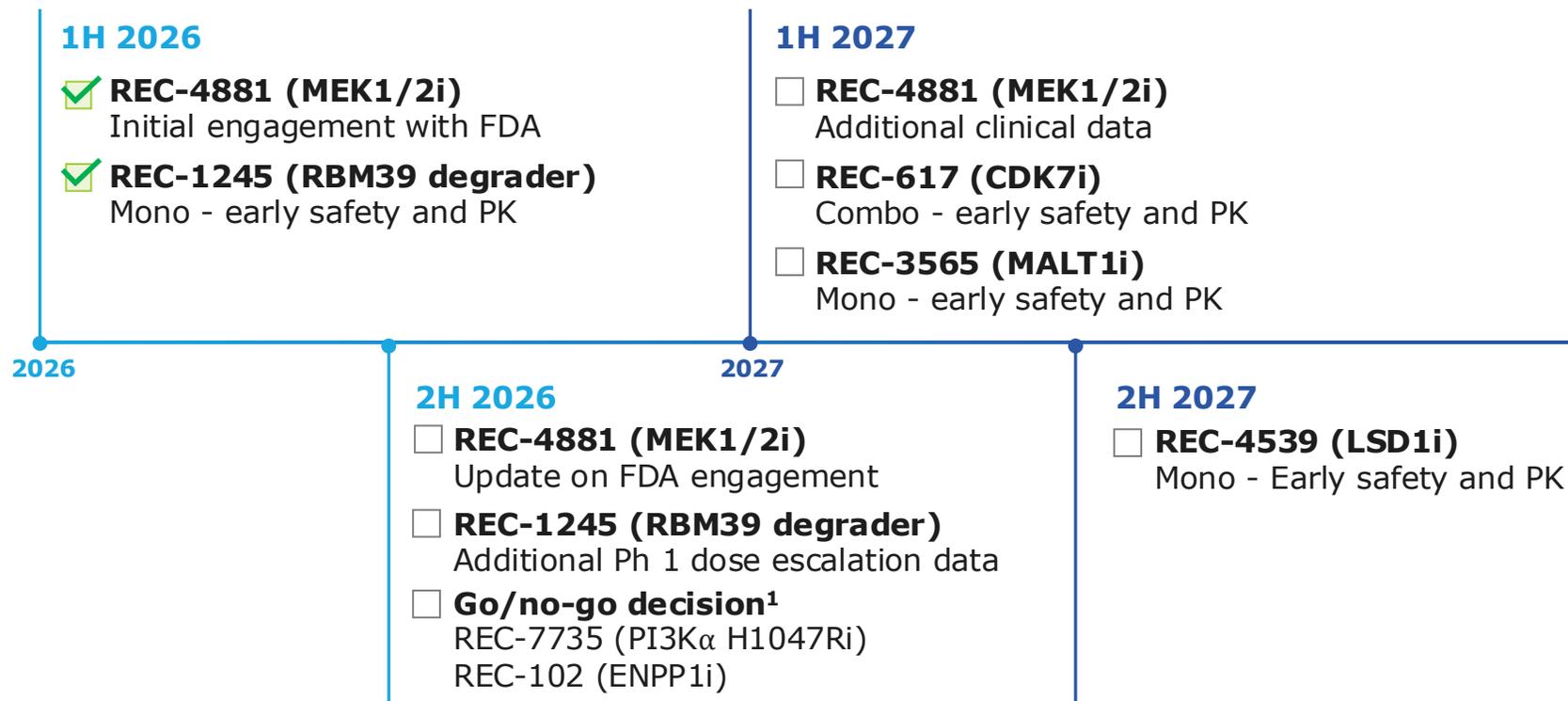


Looking ahead



# Expected upcoming milestones

2026 and 2027 pipeline and partnership catalysts



## Partner & Product catalysts – 2026 & 2027

- Potential for AI-driven molecules to **reach development candidate and late-stage discovery milestones**
- Translating **AI-driven insights from biology maps into potential first-in-class programs**

## Scaling a differentiated AI-native product engine

A collage of diverse people's faces, including children, adults, and seniors, arranged in a grid of hexagonal frames. The entire image is overlaid with a semi-transparent purple color. The faces are of various ethnicities and ages, representing a wide range of human diversity. The text "THANK YOU" is centered in the middle of the collage.

**THANK YOU**



Recursion.

Q & A

# Appendix

## **Non-GAAP Financial Measures**

To supplement our financial statements prepared in accordance with U.S. GAAP, we monitor and consider operating cash burn, which is a non-GAAP financial measure. We define operating cash expense as the net cash used in operating activities, excluding non-ordinary course transaction costs and partnership cash inflows. This non-GAAP financial measure is not based on any standardized methodology prescribed by U.S. GAAP and is not necessarily comparable to similarly-titled measures presented by other companies. We believe operating cash expense to be a liquidity measure that provides useful information to management and investors about the amount of cash consumed by the operations of the business. A limitation of using this non-U.S. GAAP measure is that operating cash expense does not represent the total change in cash and cash equivalents for the period because it excludes cash provided by or used for other investing and financing activities. We account for this limitation by providing information about our capital expenditures and other investing and financing activities in the statements of cash flows in our financial statements. Additionally, we reconciled operating cash burn below to net cash used in operating activities, the most directly comparable U.S. GAAP financial measure. In addition, it is important to note that other companies, including companies in our industry, may not use operating cash expense, may calculate operating cash expense in a different manner than we do or may use other financial measures to evaluate their performance, all of which could reduce the usefulness of operating cash expense as a comparative measure. Because of these limitations, operating cash burn should not be considered in isolation from, or as a substitute for, financial information prepared in accordance with U.S. GAAP.