



# Corporate Deck August 2025



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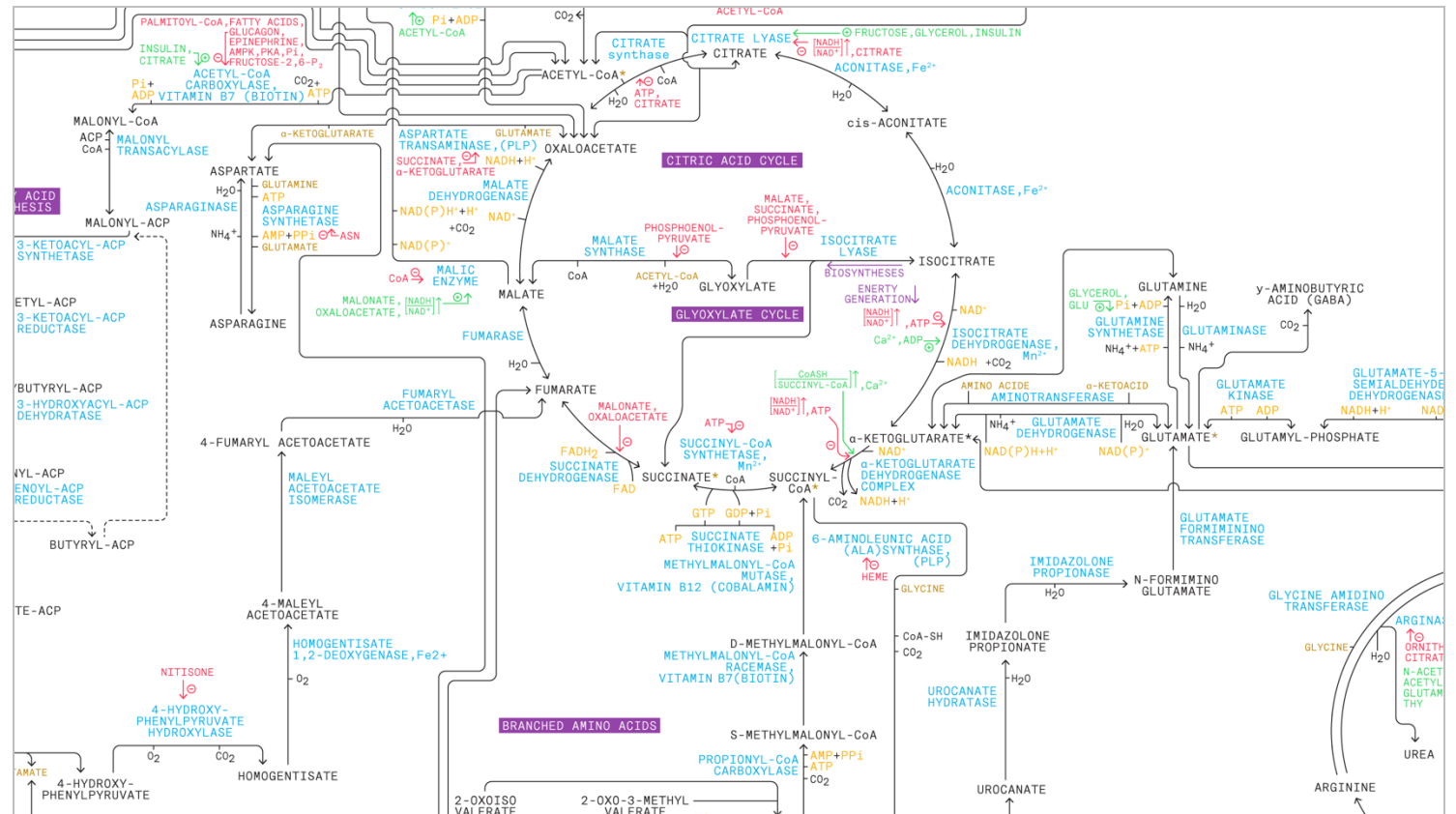
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# Recursion exists to find a better way to discover and develop new medicines

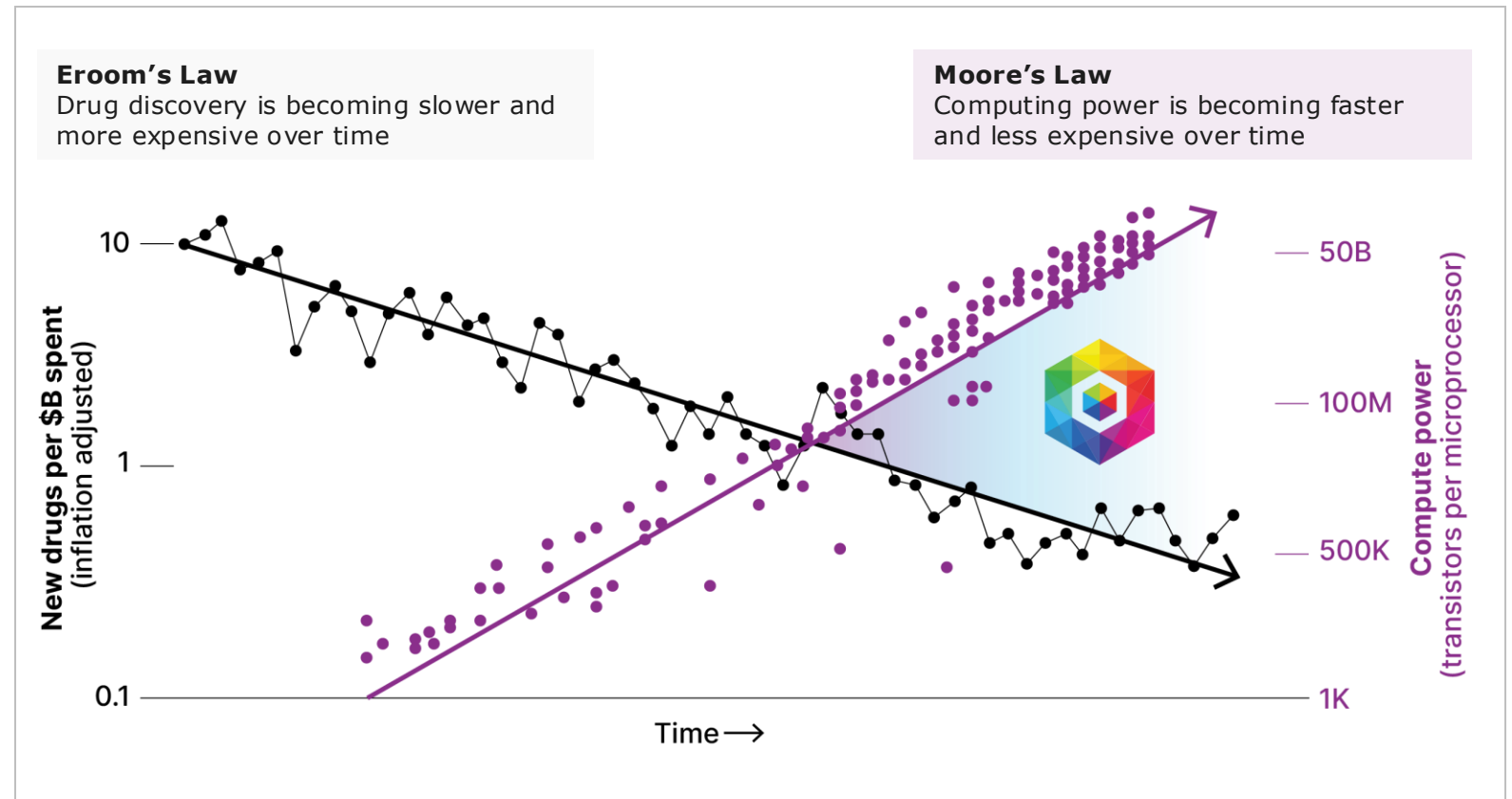
Biology is **extraordinarily complex**; we understand only a small fraction of how it functions



# Recursion exists to find a better way to discover and develop new medicines

Biology is **extraordinarily complex**; we understand only a small fraction of how it functions

Drug discovery is becoming **slower and more expensive** over time

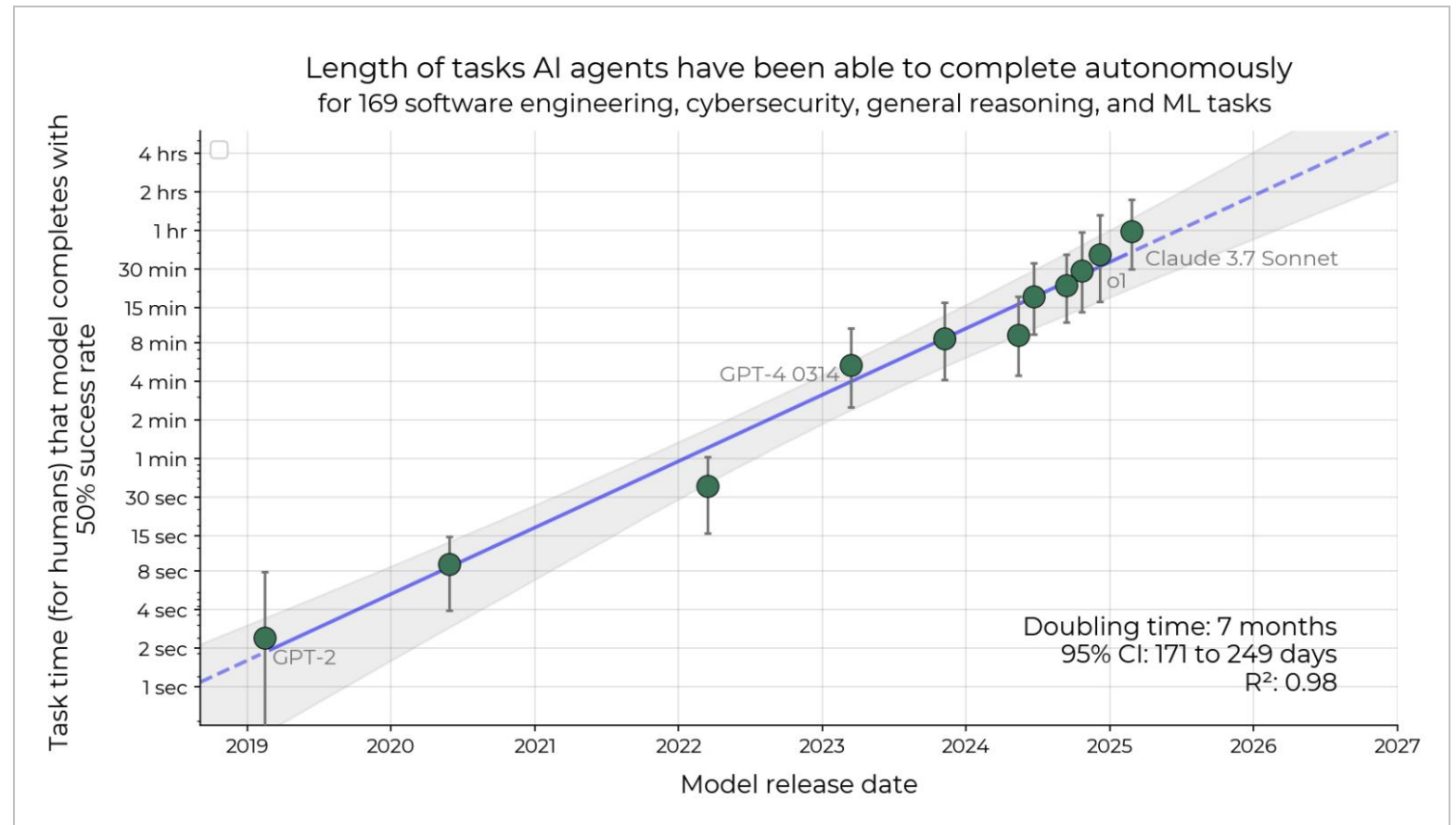


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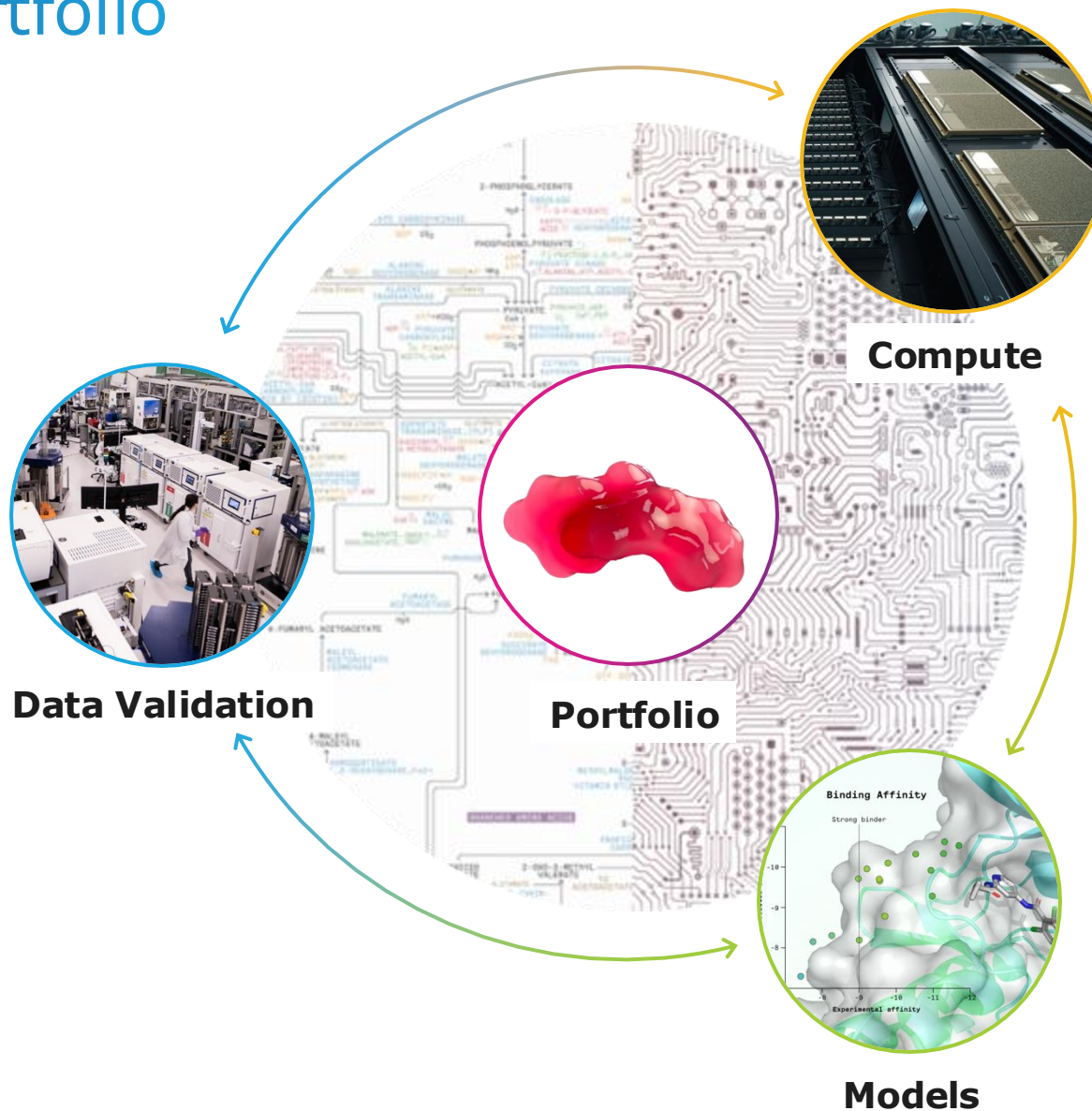
Drug discovery is becoming **slower and more expensive** over time

Rapid pace of technology offers a **fundamentally new approach** to model & simulate biology and chemistry at scale



# Recursion's unbiased platform approach delivers a strong internal and partnered portfolio

- Powered by **proprietary** and **fit-for-purpose** scaled data
- **End-to-end capabilities** spanning novel target discovery, precision chemistry and optimized clinical trials
- Built upon **iterative cycles** of dry-lab predictions and wet-lab validation to accelerate learning

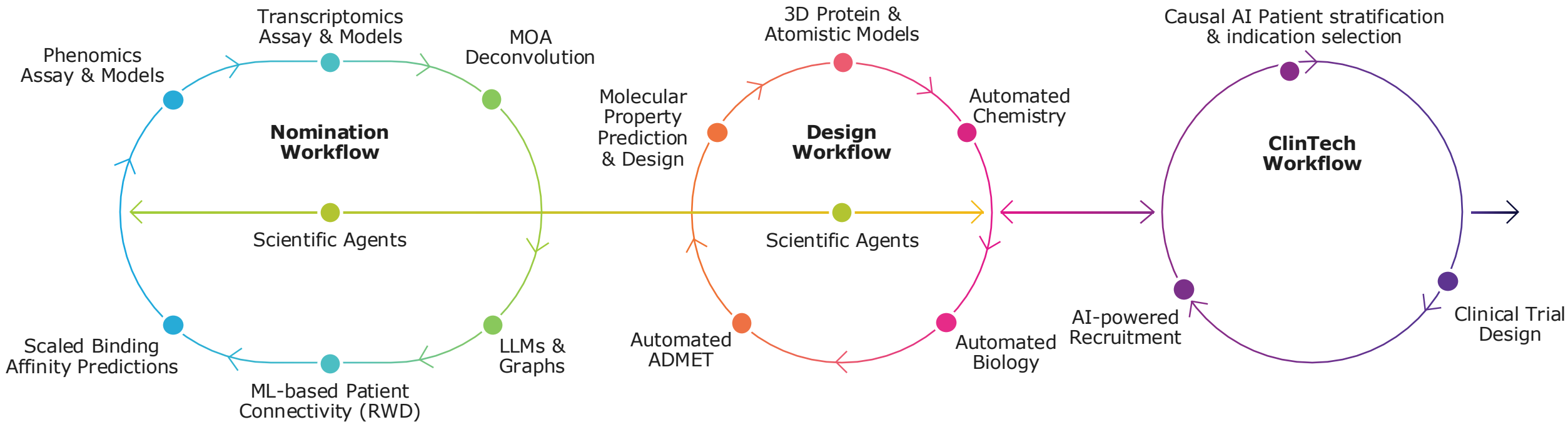


# Recursion OS 2.0: Efficiently delivering novel insights, precision design, and optimized clinical trials

AI-powered Biological Insights

AI-enabled Precision Design

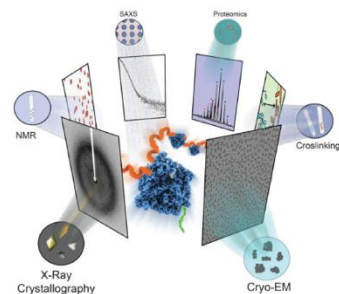
AI-informed Clinical Development



# Boltz-2: Open-source model with MIT commoditizing binding affinity prediction approaching FEP accuracy at 1000x speed

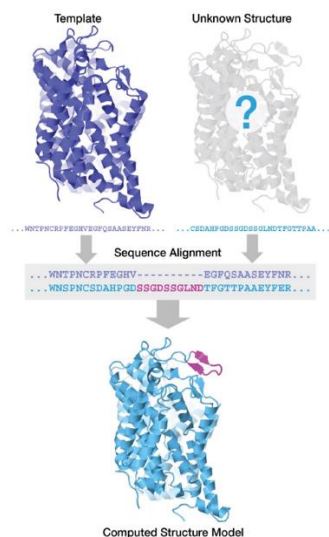
## Designed for drug discovery and virtual screening

### Method conditioning



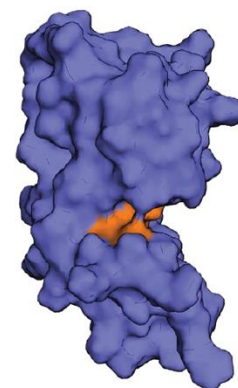
Allows users to specify an experimental modality to emulate

### Templates



Template steering — allows users to input reference templates that embed prior knowledge

### Contacts or pocket



Contact/pocket constraints — ensure output follows respects given conditions

Over **171K** downloads and **41.5K** unique users in less than two months

# ClinTech: Industrialize clinical development by building an end-to-end platform to increase probability of success



## Causal AI applied to human genomics

- **Patient-platform** connectivity
- Enables **target validation** and **patient stratification**
- Supports expansion into **new indications**



## Intelligent clinical trial design

- **More robust trial planning** via clinical trial simulations
- **Potential for up to 30% more patients** receive optimal dose



## AI-powered recruitment & execution

- **Potential for 50% faster enrollment projections** through high quality sites
- **2+ months faster** trial activation

Powered by *integrated tech stack, RWE, and agentic solutions*



Strategic Partnerships

TEMPUS



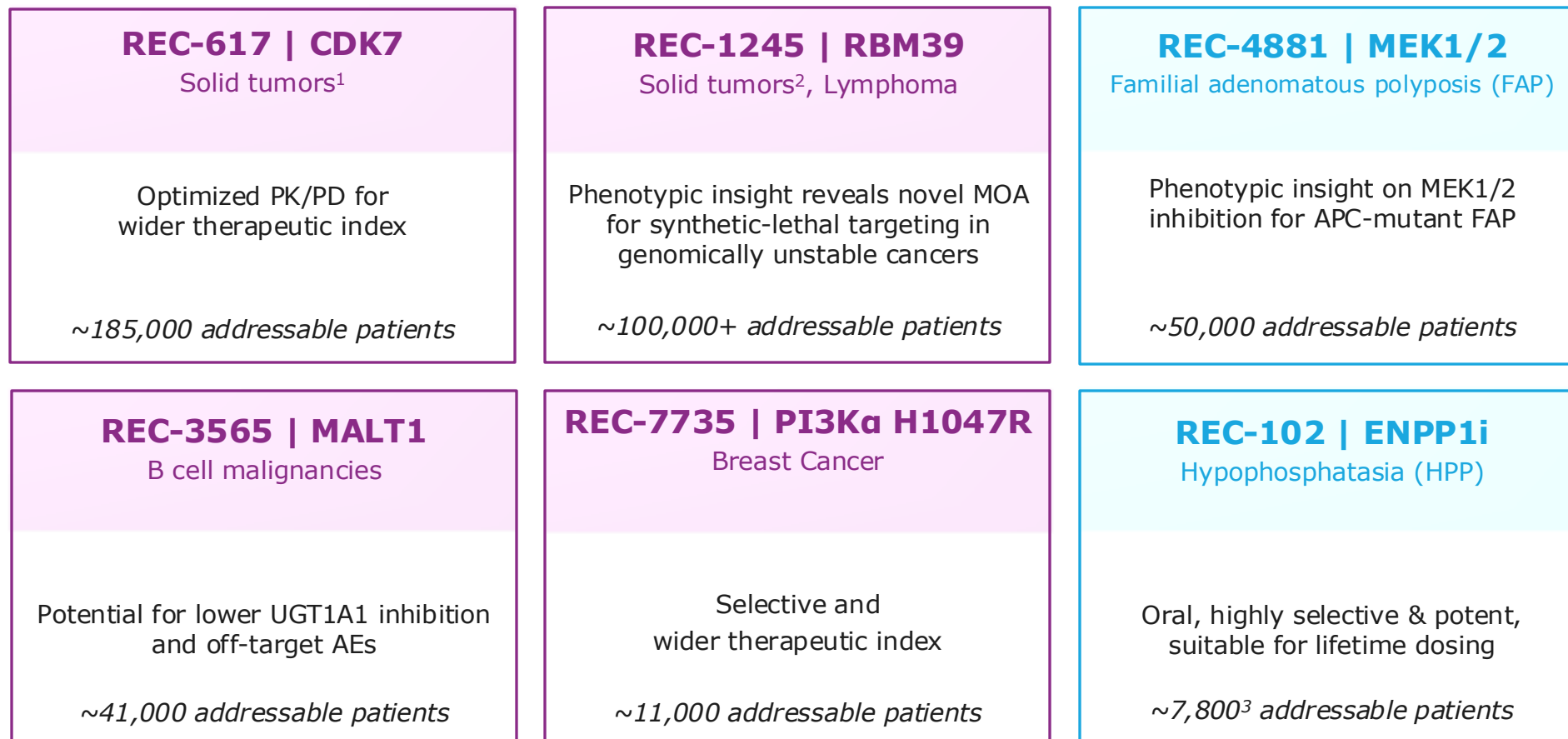
# Delivering Pipeline Advancements and Partnership Value

	Target	Disease Indication	Late Discovery	Preclinical	Phase 1/2	Pivotal/Phase 3
<b>Oncology</b>						
REC-617	<b>CDK7</b>	Advanced Solid Tumors	[Progress bar]			
REC-1245	<b>RBM39</b>	Biomarker-Enriched Solid Tumors & Lymphoma	[Progress bar]			
REC-3565	<b>MALT1</b>	B-Cell Malignancies	[Progress bar]			
REC-7735	<b>PI3Kα H1047R</b>	Breast Cancer	[Progress bar]			
<b>Rare Disease</b>						
REC-4881	<b>MEK1/2</b>	Familial Adenomatous Polyposis	[Progress bar]			
REC-102	<b>ENPP1</b>	Hypophosphatasia	[Progress bar]			

REC-4539 for Small-Cell Lung Cancer (target: LSD1) is on strategic pause.

<b>Partnerships</b>		
	Therapeutic Area	Highlights
Roche and Genentech	Neuroscience & Oncology	First neuroscience phenomap in human cell context. One optioned Gi oncology program continues to advance. Potential for up to 40 compound programs
Sanofi	Oncology & Immunology	Milestones achieved across four distinct BIC and FIC discovery programs in 18 months; potential for several program milestones upcoming
Bayer	Oncology	Advancing multiple programs with previously “undruggable” targets to lead series milestones
Merck KGaA, Darmstadt, Germany	Oncology & Immunology	Multi-year collaboration to identify and advance first-in-class and best-in-class programs

# Advancing programs with strong therapeutic rationale, powered by Recursion OS



Addressable patient populations estimate based on annual US+EU5 and currently identified indications

1. Includes ovarian cancer, breast cancer, non-small cell lung cancer (NSCLC), colorectal cancer, pancreatic cancer, head and neck cancer
2. Biomarker-enriched
3. Diagnosed patients

Note: REC-4539 | LSD1: Precision designed for reversibility and CNS penetration. *Strategic pause to ensure a competitive Target Product Profile*

# Advanced partnership discovery by leveraging Recursion 2.0

**sanofi**

**4** Program milestone payments achieved in last 18 months



Several programs **advancing towards development candidate** over next 12-15 months



**Genentech**  
A Member of the Roche Group

**5** **Phenomaps in Neuroscience, GI Oncology**

- 1 trillion iPSC-derived cells
- 100 billion GI Oncology relevant cells
- 5,000 transcriptomes



Continued **program advancement** in a GI oncology indication and multiple neuroscience **programs into target validation** advanced by leveraging the RecursionOS and Genentech's biology expertise



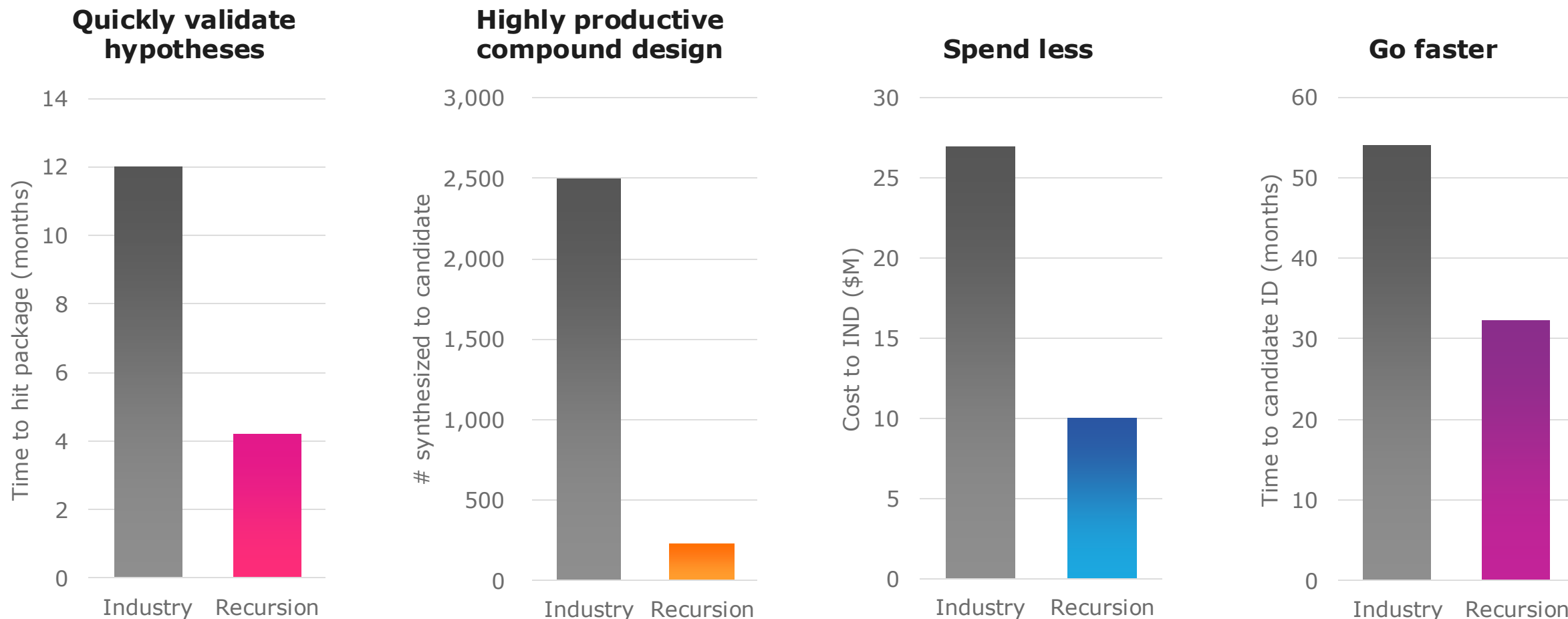
Recursion & Bayer have **nominated multiple early discovery precision oncology programs** against previously "undruggable" targets

**Merck KGaA**  
Darmstadt, Germany

Multiple-year collaboration to **identify first-in-class and best-in-class** targets

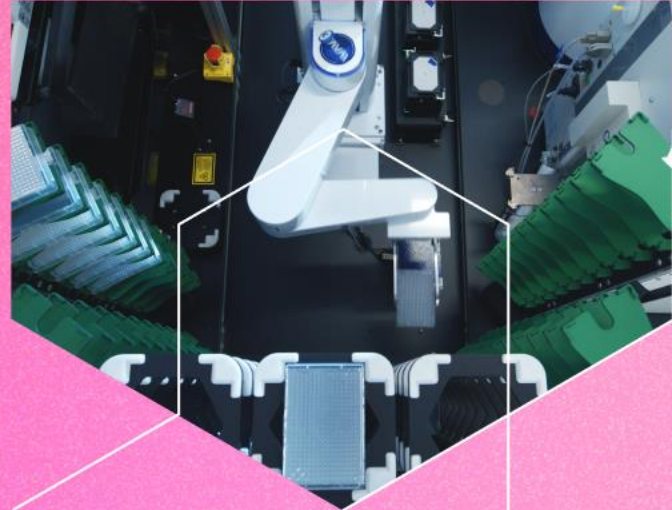
Potential for over **\$100 million** in partnership milestones by end of 2026

# Recursion brings medicines to clinic faster and at lower cost



(Far Left): Time from hypothesis screening to validated hit package for legacy Recursion programs. (Center Left): Legacy Exscientia compounds synthesized from hit to candidate ID. (Center Right): Total spend from hypothesis screening to the completion of IND-enabling studies for legacy Recursion novel chemical entity (NCE) programs that advanced to clinical trials. The cost to IND has been inflation-adjusted using the US Consumer Price Index (CPI) (Far Right). Time to validated lead is the average of >280 legacy Recursion programs since late 2017 through 2024. Industry data adapted from Paul, et al., Nature Reviews Drug Discovery (2010) 9, 203-214

# Pipeline



PIPELINE

# Internal Pipeline

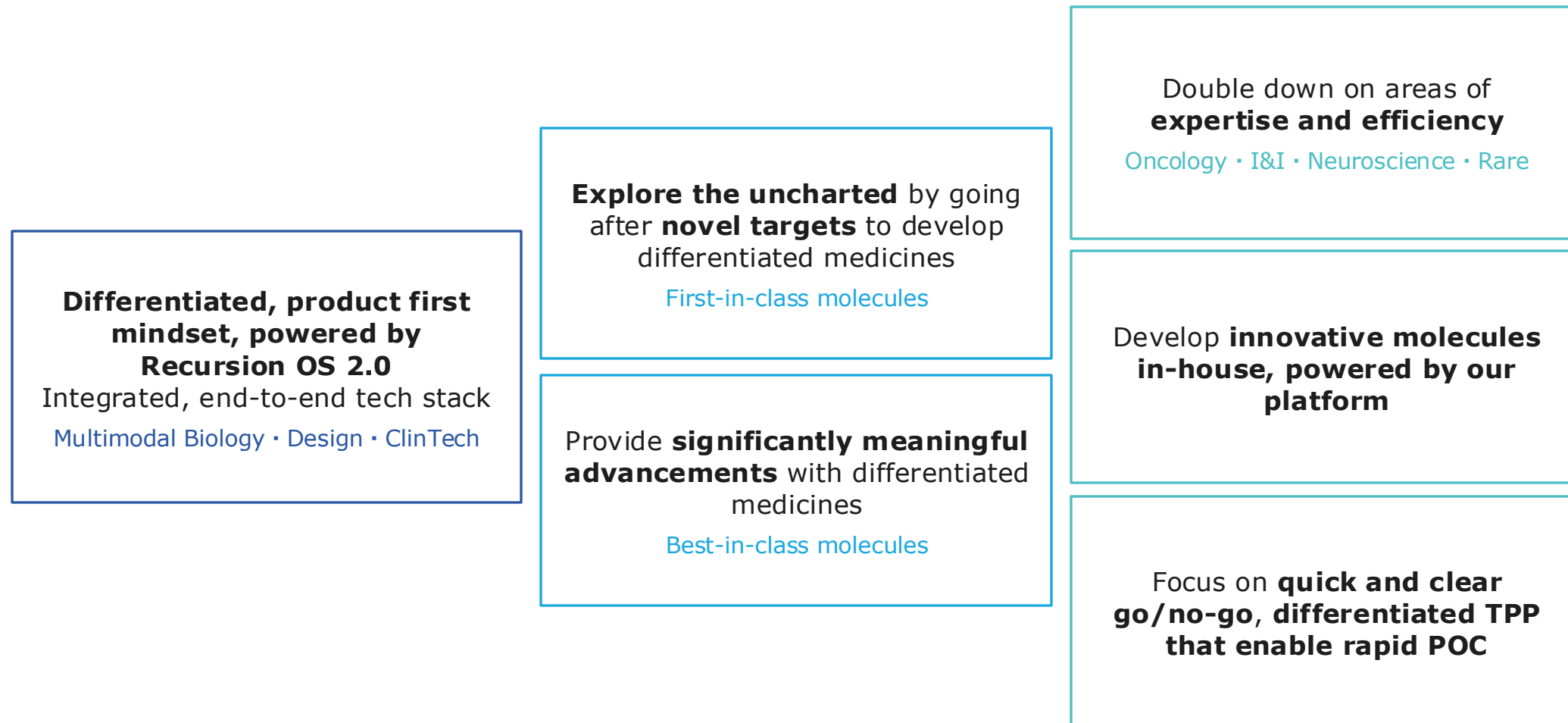
# Pipeline: Advancing 5+ high-potential programs across oncology and rare disease

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REC-4539 for Small-Cell Lung Cancer (target: LSD1) is on strategic pause.

# Targeted, differentiated portfolio strategy

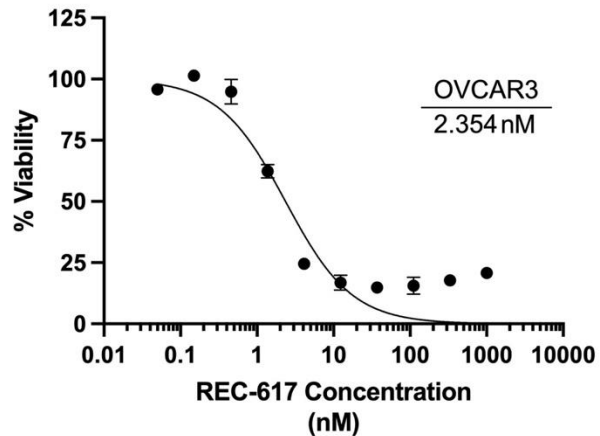
Powered by the Recursion OS 2.0 platform



# REC-617 (CDK7 inhibitor): AI-enabled causal inference strengthens preclinical data for indication selection of ovarian cancer for ELUCIDATE

## Cell Panels

### Cell Line: OVCAR3

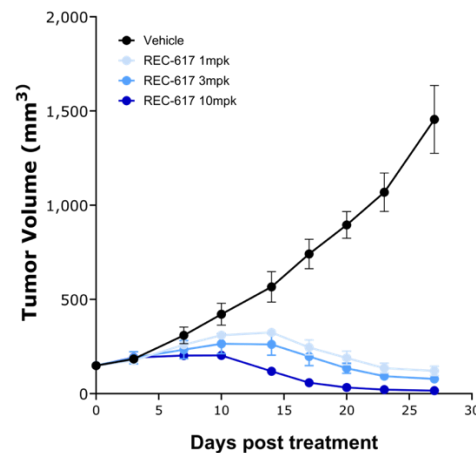


### Ovarian cell line sensitive to CDK7 inhibition with REC-617

- Unbiased analysis of over 360 cell lines in glo titer assay

## In vivo Models

### CDX Model: OVCAR<sup>1</sup>

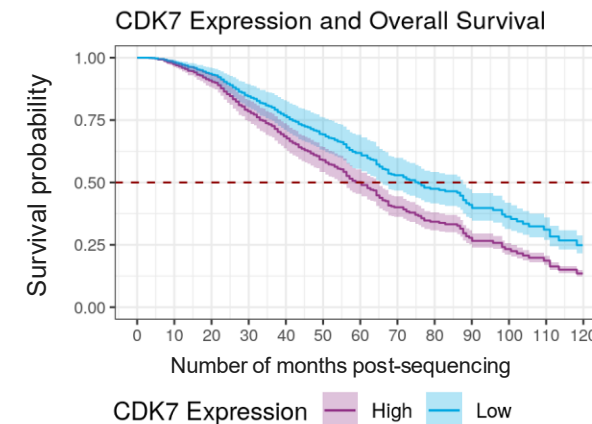


### Potent tumor regression with REC-617 treatment

- <10 hours of exposure above IC80 to optimize benefit-risk

## Causal Inference using Omics and Clinical data

### Patient Data: Ovarian Cancer<sup>2</sup>



### CDK7 emerges as a likely driver of poor survival in ovarian cancer based on a causal inference framework leveraging multi-omic and clinical data

- Over ~32K patient records using DNA, RNA and clinical outcomes

## Impact

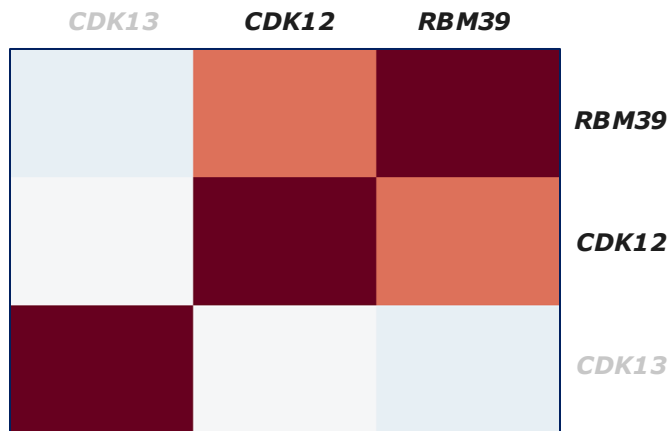
- Supports preclinical findings with **causal inference using omics and patient data**
- **1<sup>st</sup> indication:** 2L+ platinum-resistant ovarian cancer (PROC)

1. Besnard et al, AACR (2022)

2. Causal inference framework based on a network-informed directed acyclic graph (DAG) to assess CDK7's impact on clinical outcomes. Patients were indexed on their date of NGS sequencing and followed until death or censoring with 10 + years of patient follow available. The model adjusts for relevant clinical and genomic confounders, including BRCA status, treatment history, and tumor genomics.

# REC-1245 (RBM39 degrader): Platform derived insight to unlocking comprehensive genomic instability vulnerabilities

## Recursion OS Insight

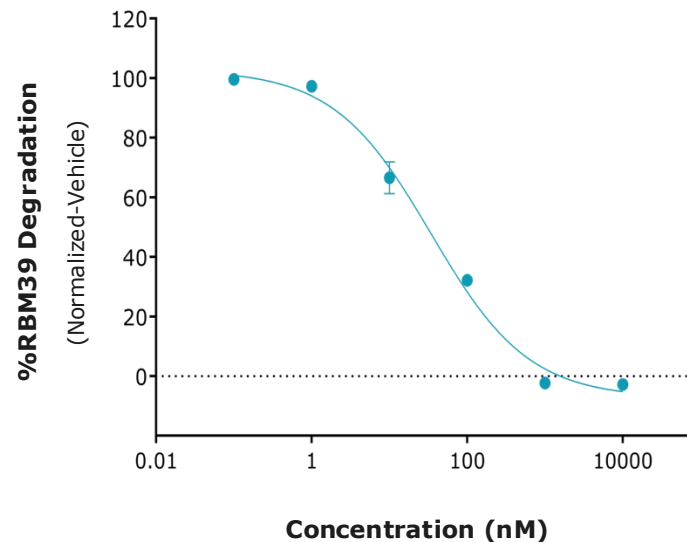


### RBM39 loss mimics CDK12 deficiency

- 204 candidates synthesized to candidate ID (REC-1245)
- Advanced program from target ID to IND-enabling studies in 18 months

## Mechanistic Validation

### RBM39 Degradation

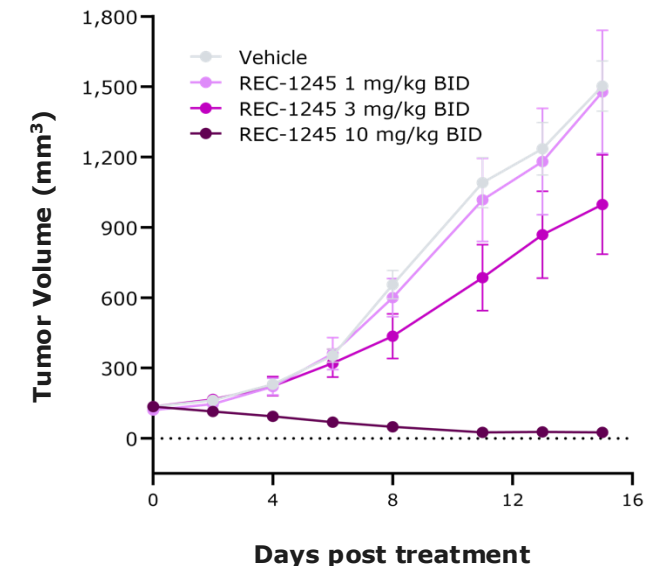


### REC-1245 translates phenotypic insights

- Driving rapid and potent RBM39 degradation in human PBMCs within 24 hours

## Preclinical Data

### Ovarian CDX Model: OVK18 (MSI-H)



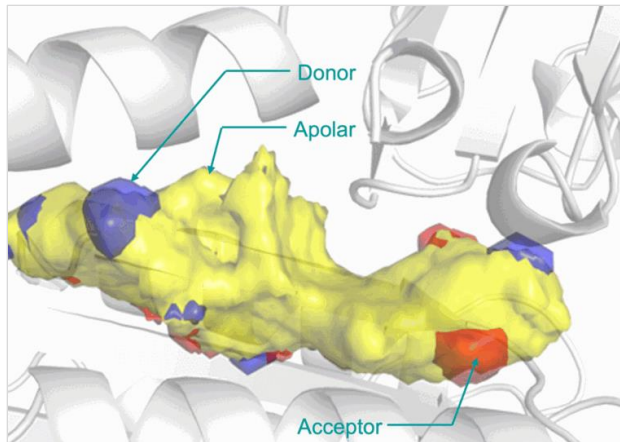
### REC-1245 induces significant tumor regressions in an ovarian CDX

- Model driven by elevated replication stress

# REC-3565 (MALT1 inhibitor): Summary & next steps

Monotherapy dose escalation ongoing with preliminary update 2H26

## Recursion OS Insight



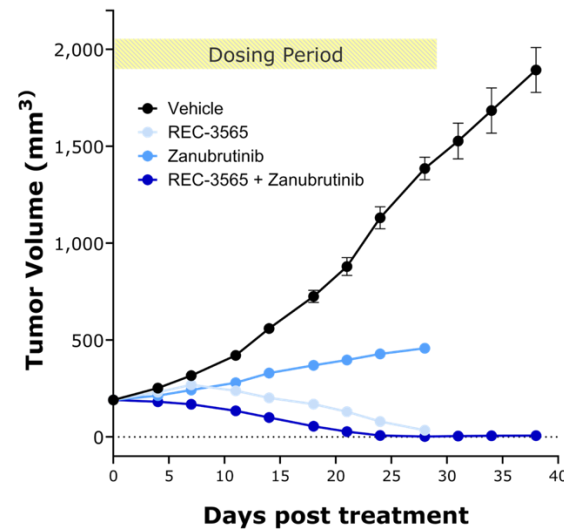
344 novel compounds  
to Candidate ID

**Designed to deliver balanced compound with improved safety (UGT1A1) and efficacy**

- Leveraged molecular dynamics & hotspot analysis

## Preclinical Validation

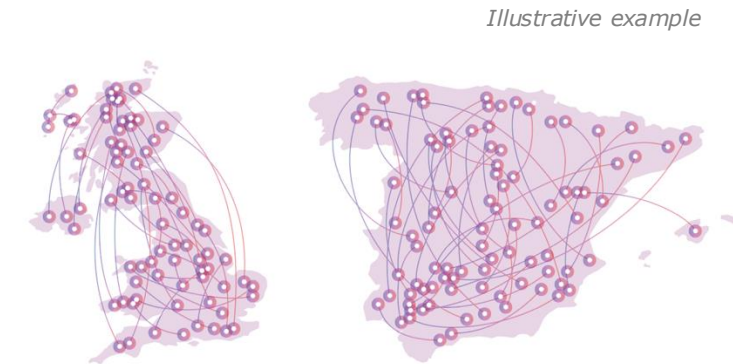
CDX Model: OCI-Ly10<sup>1</sup>



**Single-agent and synergistic activity**

- Single agent showed tumor growth regression
- 70% of mice in combo arm had no palpable tumors 10-days after last dose

## Clinical Development



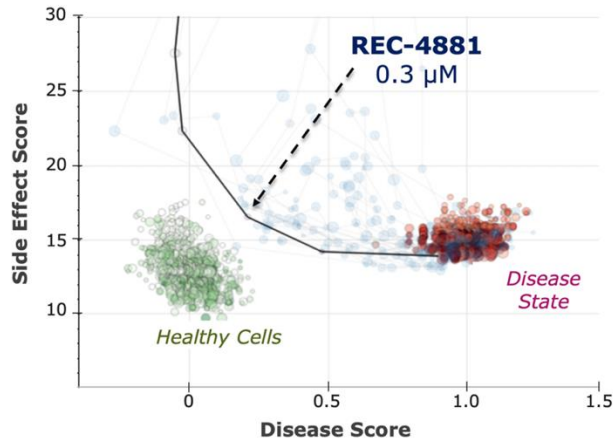
**RWD to combat competition for trial enrollment**

- Advanced analytics for strategic site recommendations and patient targeting
- >50 new potential sites identified in UK and Spain

# REC-4881 (MEK1/2 inhibitor): Summary & next steps

Phase 2 dose expansion ongoing with update 2H25

## Recursion OS Insight



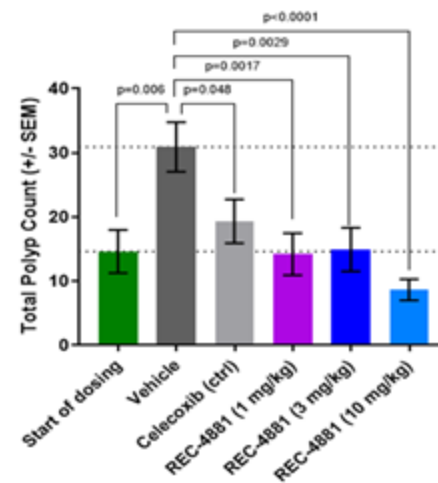
REC-4881 suppresses disease-inducing effects of APC mutations

## Identified through phenotypic discovery platform

- Novel therapeutic mechanism for FAP
- Targeted strategy selectively blocking ERK activation (MAPK pathway) to suppress disease progression

## Preclinical Validation

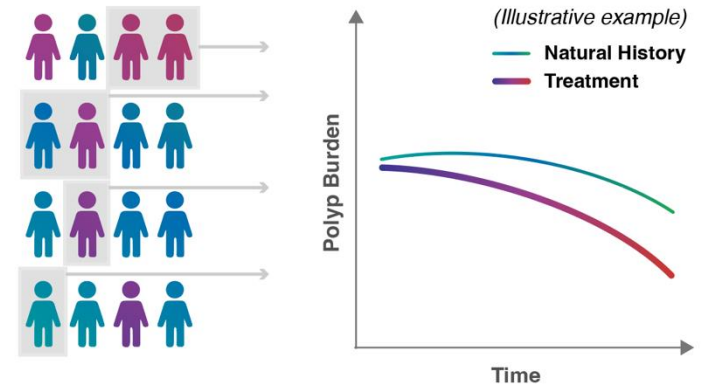
### In Vivo Model: $APC^{min/+ 1}$



## Significant reduction in polyp count, outperforming celecoxib

- Decreases both polyp number and pre-cancerous adenoma percentage, unlike celecoxib<sup>2</sup>

## Clinical Development



## RWE to benchmark clinical trial efficacy

- Evaluating natural history data for FAP patients undergoing routine care
- Providing frame of reference for polyp burden compared with open label REC-4881 trial

# REC-7735: PI3K $\alpha$ H1047R – Summary & next steps



## Biological Insight

**High selectivity** for **H1047R mutant PI3K $\alpha$**  over WT to reduce dose-limiting hyperglycemia



## Design

AI-driven generative design via **hotspot molecular dynamics** to discover a **unique chemical series**



## In Vivo Data

**Significant tumor regressions** at low doses **outperforms** clinically approved agents



## Clinical

Data supports targeting **H1047R mutant breast cancer** as a **monotherapy** or in **combination** with standard of care treatments

## REC-7735 Target Profile

- Potential **best-in-class** PI3K $\alpha$  H1047R inhibitor
- **>100-fold selective** against WT PI3K $\alpha$
- **No significant** in-vitro safety concerns, superior BSEP, off-target & liver spheroid profile **versus competitors**
- **Highly CNS penetrant** with **low-risk** of dose-limiting AEs

## What's Next

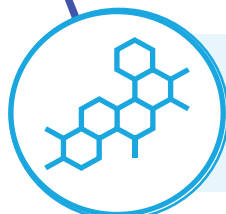
- Development candidate nomination **2H25**

# REC-102: ENPP1 – Summary & next steps



## Biological Insight

**Reduction of PPI production** via controlled ENPP1 inhibition to restore bone hypomineralization



## Design

AI-driven generative design via **fragment screening** to enhance **metalloenzyme selectivity**



## In Vivo Data

**Significant survival benefit in HPP mice** through transient PPI reduction validates mechanistic rationale



## Clinical

Opportunity to address significant unmet needs in **juvenile** and **adult-onset HPP patients**

## REC-102 Target Profile

- Potential **first-in-class** ENPP1 inhibitor
- **High oral bioavailability** supports QD or BID dosing
- **No kinases** inhibited >70% at 10  $\mu$ M
- No significant in vitro safety liabilities identified

## What's Next

- IND-enabling studies **ongoing**
- **Phase 1 initiation 2H26**

PIPELINE

# Partnered Pipeline

# Advanced partnership discovery by leveraging Recursion 2.0

**sanofi**

**4** Program milestone payments achieved in last 18 months



Several programs **advancing towards development candidate** over next 12-15 months



**Genentech**  
A Member of the Roche Group

**5** **Phenomaps in Neuroscience, GI Oncology**

- 1 trillion iPSC-derived cells
- 100 billion GI Oncology relevant cells
- 5,000 transcriptomes



Continued **program advancement** in a GI oncology indication and multiple neuroscience **programs into target validation** advanced by leveraging the RecursionOS and Genentech's biology expertise



Recursion & Bayer have **nominated multiple early discovery precision oncology programs** against previously "undruggable" targets

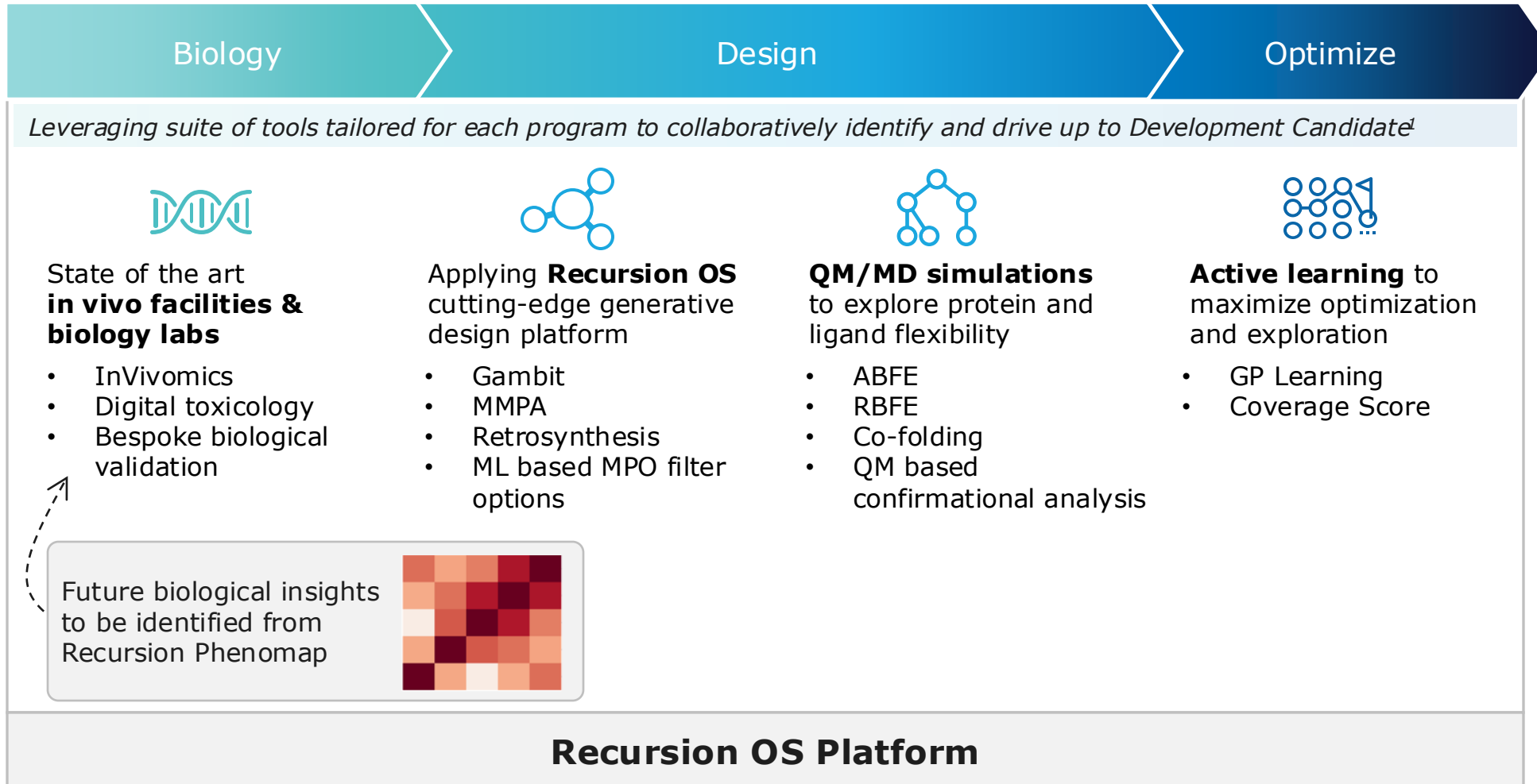
**Merck KGaA**  
Darmstadt, Germany

Multiple-year collaboration to **identify first-in-class and best-in-class** targets

Potential for over **\$100 million** in partnership milestones by end of 2026

# Sanofi collaboration advancing novel targets in I&I and oncology

- 4 milestones achieved, multiple additional expected



**4** Program milestones achieved to date

**What's next**

- **Complete first development candidates** and advance programs into the clinic
- Continue to **advance broad pipeline** of first-in-class and best-in-class medicines with Recursion OS

# Roche and Genentech collaboration within neuroscience and GI oncology indication – unbiased novel biological insights to programs

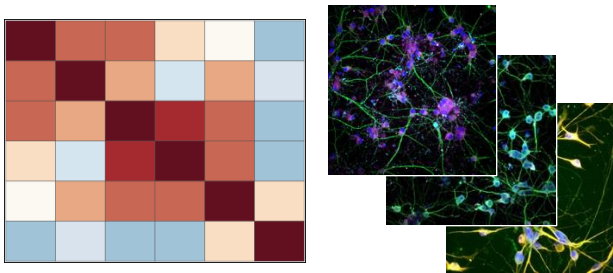
Biology

## ~5 Phenomaps

Derived from over  
**1 trillion iPSC cells and  
100 billion GI Onc relevant cells**

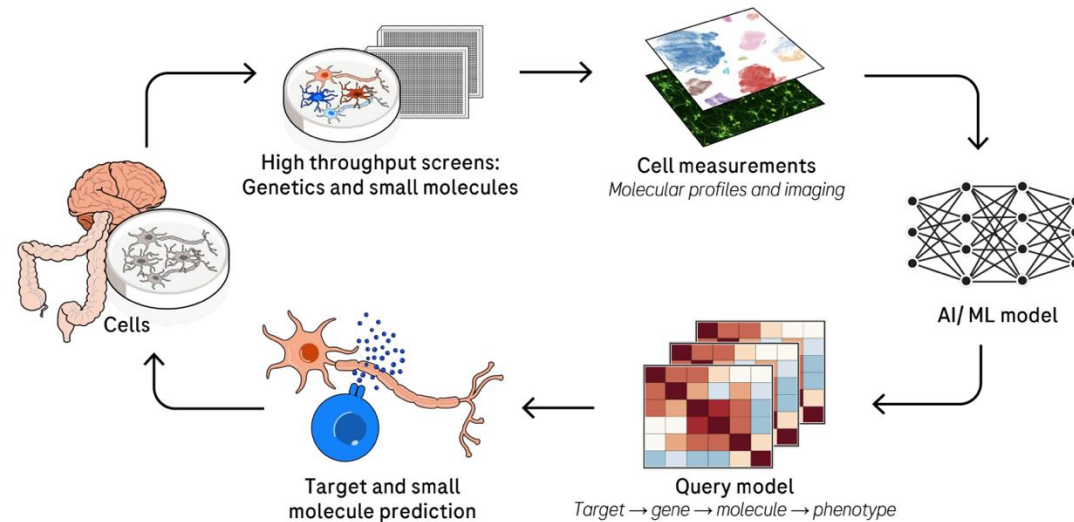
## ~5,000 transcriptomes

From multiple disease-relevant cell types,  
subjected to **compound treatments and/or  
gene KO**, resulting in **~171 TB of data**



Design

## Lab in the Loop



Collaboratively working to identify novel biological insights from phenomaps for validation

Optimize

## What's next

- **Additional phenomap** builds ongoing
- Leveraging Recursion OS and collaborating with Roche and Genentech to **identify new programs** in a GI oncology indication & neuroscience

Recursion OS Platform

# Financial Update



# Well positioned to deliver on upcoming milestones

## 2Q25 Highlights

### Cash, cash equivalents and restricted cash

- \$533.8 million in cash<sup>1</sup> as of June 30, 2025

### Streamlining of operations and infrastructure

- Expected to reduce pro forma operating expenses by ~35% from 2024 to 2026<sup>2</sup>

### Operational cash inflows

- \$7 million Sanofi milestone payment
- \$28.6 million R&D tax credit

## 2025 & 2026

### Guidance

- Potential for over \$100 million in partnership inflows by end of 2026<sup>3</sup>
- Expected 2025 cash burn<sup>4</sup> of <\$450 million
- Expected 2026 cash burn<sup>4</sup> of <\$390 million

Expected cash runway into the fourth quarter of 2027

1. Cash, cash equivalents and restricted cash

2. YE2024 reported OpEx for Recursion and Exscientia combined, excluding non-cash GAAP items (e.g. share-based compensation). 2026 estimate of <\$390 million cash burn

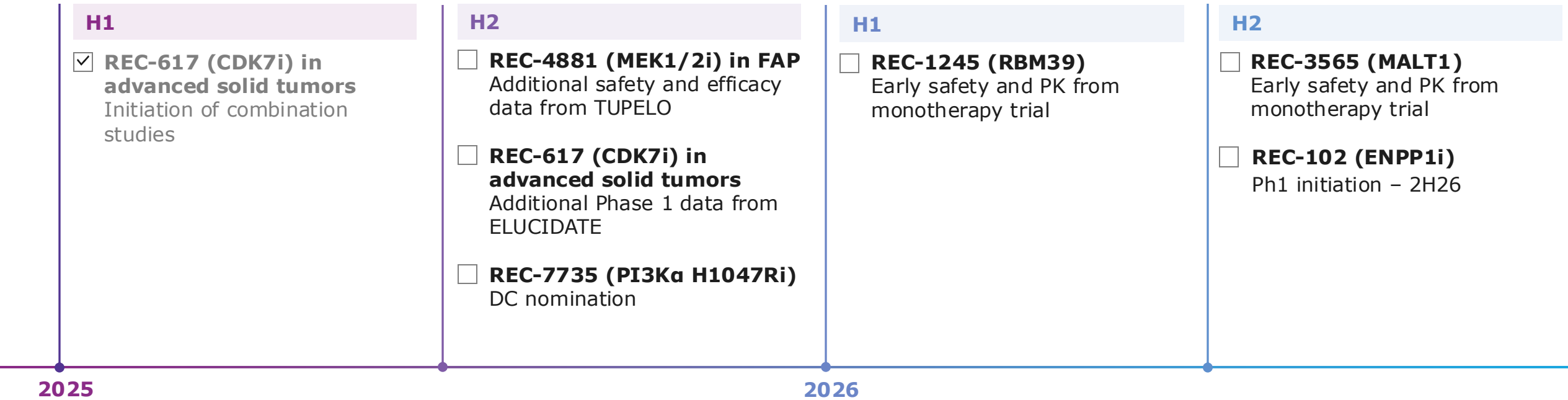
3. Risk-adjusted cash inflows from partnerships included in estimated cash runway

4. Cash burn, defined as operating cash flow less capital expenditures, excluding partnership and financing inflows, transaction expenses and severance

# Looking Forward

# Internal and external pipeline momentum

## FY 2025 and 2026 upcoming pipeline catalysts



### Partnership Catalysts

Potential for **additional phenomap options**

Potential for **multiple new project initiations**

Potential for **multiple programs optioned** by partners



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